

A meeting of the **OVERVIEW AND SCRUTINY PANEL (ENVIRONMENT, COMMUNITIES AND PARTNERSHIPS)** will be held in **CIVIC SUITE, PATHFINDER HOUSE, ST MARY'S STREET, HUNTINGDON PE29 3TN** on **THURSDAY, 11 JULY 2024** at **7:00 PM** and you are requested to attend for the transaction of the following business:-

## **AGENDA**

### **APOLOGIES**

**1. MINUTES** (Pages 5 - 8)

To approve as a correct record the Minutes of the Overview and Scrutiny Panel (Environment, Communities and Partnerships) meeting held on 6th June 2024.

**Contact Officer: B Buddle**  
**01480 388008**

**2. MEMBERS' INTERESTS**

To receive from Members declarations as to disclosable pecuniary and other interests in relation to any Agenda item.

**Contact Officer: B Buddle**  
**01480 388008**

**3. OVERVIEW AND SCRUTINY WORK PROGRAMME** (Pages 9 - 20)

- a) The Panel are to receive the Overview and Scrutiny Work Programme
- b) Members to discuss future planning of items for the Work Programme

**Contact Officer: B Buddle**  
**01480 388008**

**4. CAMBRIDGESHIRE COUNTY COUNCIL HEALTH COMMITTEE**

To appoint a non-voting co-opted Member and substitute Member to the Cambridgeshire County Council Health Committee.

**Contact Officer: B Buddle**  
**01480 388008**

**5. LOCAL AUTHORITY HOUSING FUND ROUND 3 (Pages 21 - 30)**

The Panel is invited to comment on the Local Authority Housing Fund Round 3 Report.

*Executive Councillor: S Wakeford*

**Contact Officer: P Scott  
01480 388486**

**6. CIVIL PARKING ENFORCEMENT IN HUNTINGDONSHIRE (Pages 31 - 42)**

The Panel is to receive a presentation providing an update on Civil Parking Enforcement in Huntingdonshire.

*Executive Councillor: S Taylor*

**Contact Officer: G McDowell  
01480 388386**

**7. LOCAL AREA ENERGY PLAN (Pages 43 - 58)**

The Panel is to receive a presentation on the Local Area Energy Plan.

*Executive Councillor: L Davenport-Ray*

**Contact Officer: A Beardshall  
01480 388037**

**8. GARDEN WASTE SUBSCRIPTION SERVICE UPDATE (Pages 59 - 74)**

An update on the Garden Waste Subscription Service is to be presented to the Panel.

*Executive Councillor: S Taylor*

**Contact Officer: A Rogan  
01480 388082**

**9. COMMUNITY HEALTH AND WEALTH BUILDING STRATEGY PRINCIPLES (Pages 75 - 112)**

The Community Health and Wealth Building Strategy Principles are to be presented to the Panel.

*Executive Councillor: B Pitt*

**Contact Officer: O Morley  
01480 388103**

3 day of July 2024

**Michelle Sacks**

Chief Executive and Head of Paid Service

**Disclosable Pecuniary Interests and other Registerable and Non-Registerable Interests.**

Further information on [Disclosable Pecuniary Interests and other Registerable and Non-Registerable Interests is available in the Council's Constitution](#)

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This meeting will be filmed for live and/or subsequent broadcast on the Council's YouTube site. The whole of the meeting will be filmed, except where there are confidential or exempt items. If you make a representation to the meeting you will be deemed to have consented to being filmed. By entering the meeting you are also consenting to being filmed and to the possible use of those images and sound recordings for webcasting and/or training purposes. If you have any queries regarding the streaming of Council meetings, please contact Democratic Services on 01480 388169.

The District Council also permits filming, recording and the taking of photographs at its meetings that are open to the public. Arrangements for these activities should operate in accordance with [guidelines](#) agreed by the Council.

**Please contact Mrs Beccy Buddle, Democratic Services Officer (Scrutiny), Tel No: 01480 388008/e-mail [Beccy.Buddle@huntingdonshire.gov.uk](mailto:Beccy.Buddle@huntingdonshire.gov.uk) if you have a general query on any Agenda Item, wish to tender your apologies for absence from the meeting, or would like information on any decision taken by the Committee/Panel.**

Specific enquiries with regard to items on the Agenda should be directed towards the Contact Officer.

Members of the public are welcome to attend this meeting as observers except during consideration of confidential or exempt items of business.

Agenda and enclosures can be viewed on the [District Council's website](#).

**Emergency Procedure**

In the event of the fire alarm being sounded and on the instruction of the Meeting Administrator, all attendees are requested to vacate the building via the closest emergency exit.

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## HUNTINGDONSHIRE DISTRICT COUNCIL

MINUTES of the meeting of the OVERVIEW AND SCRUTINY PANEL (ENVIRONMENT, COMMUNITIES AND PARTNERSHIPS) held in Civic Suite, Pathfinder House, St Mary's Street, Huntingdon PE29 3TN on Thursday, 6 June 2024.

PRESENT: Councillor J E Kerr – Chair.  
Councillors T Alban, S Bywater and S Mokbul.

APOLOGIES: Apologies for absence from the meeting were submitted on behalf of Councillors S J Criswell, M A Hassall, N J Hunt, M Kadewere, S R McAdam, D J Shaw, C H Tevlin and G J Welton.

IN ATTENDANCE: Councillor L Davenport-Ray.

#### **4. MINUTES**

The Minutes of the meetings held on 4th April 2024 and 22nd May 2024 were approved as a correct record and signed by the Chair.

#### **5. MEMBERS' INTERESTS**

No declarations were received.

#### **6. OVERVIEW AND SCRUTINY WORK PROGRAMME**

#### **7. ANNUAL CLIMATE REVIEW**

By means of a report and presentation by the Climate Co-ordinator (a copy of which was appended in the Minute Book) the Annual Climate Review was presented to the Panel.

Following a question from Councillor Mokbul, the Panel heard that the Climate Strategy sets out the Council's ambitions and priorities to be net zero by 2040. The Panel were assured that progress on the journey would be reported annually. It was further observed that the advancements in technology were phenomenal and that it was anticipated that adjustments could be made as new technologies become available.

Councillor Bywater observed that the cross agency working with the Police and Fire services was very encouraging but enquired what the risks would be to maintain the trajectory. The Panel heard that the trajectory was based upon the technologies currently available and that the biggest identified risk would be lack of funding.

Following an enquiry from Councillor Kerr, the Panel heard that the prices within the trial were under regular review and that there was a narrowing of the cost between HVO and regular diesel as the market

develops however by developing partnerships with other agencies, it was expected that economies of scale could be achieved.

In response to a question from Councillor Alban, the Panel heard that conversations were ongoing to expand the current partnership agencies across the district and that it was anticipated that this could be expanded over the coming months.

The Panel heard, following a further question from Councillor Alban, that information gathering was being shared between the Council and partner agencies to establish shared learnings. It was noted that whilst HVO was a substitute fuel and not the end solution, the Council were in a good position as an innovator and influencer in the field. It was observed that the opportunity to move to an electric fleet was being investigated however the rural nature of the district needed to be taken into consideration.

Following an enquiry from Councillor Mokbul regarding the use of solar panels on bus stops, the Panel heard that there were multiple owners of bus stops across the district but that the Council was aware that such opportunities were being investigated by the County Council.

## **8. ELECTRICAL VEHICLE CHARGING IN HUNTINGDONSHIRE**

By means of a presentation by the Operations Manager – Parking and Market Services (a copy of which was appended in the Minute Book), an update on Electrical Vehicle Charging in Huntingdonshire was presented to the Panel.

In response to a question from Councillor Bywater, who praised the rural reach of the project, the Panel heard that communication channels with parishes had been established during the consultation and the development of the strategy and that interested parishes were noted.

Following a question from Councillor Mokbul, the Panel heard that should tranche 3 of the project be reached, collaborative work with Cambridgeshire County Council would be undertaken to develop further opportunities.

## **9. HOME ENERGY UPDATE**

By means of a presentation by the Home Energy Reduction Officer, an update on Home Energy was presented to the Panel.

It was observed by Councillor Alban that not all of those living in fuel poverty would have technology available and that it would be helpful if Councillors could be provided with guidance on the topic to allow them to assist affected residents.

Councillor Bywater expressed concern about affected residents in private rented accommodation, following which, the Panel were assured that subject to Landlord compliance, there were schemes in place to help these residents.

Following a further question from Councillor Bywater, the Panel were

assured that communications with parishes were already ongoing and that the team were constantly exploring ways to connect residents with solutions. The Panel also heard that if Councillors are able to identify affected residents or communities to the team, they can then engage and action from there.

Chair

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## Overview and Scrutiny Work Programme 2024-25

<b>Performance and Growth Agenda Items</b>			
<b>Meeting Date</b>	<b>Pre-Scrutiny</b>	<b>Scrutiny Review</b>	<b>Task and Finish Groups Working Groups</b>
10 <sup>th</sup> July 2024	<ul style="list-style-type: none"> <li>• Market Towns Programme – Summer Update</li> <li>•</li> </ul>	<ul style="list-style-type: none"> <li>• Place Strategy Update</li> <li>• Corporate Peer Challenge</li> <li>• Productivity Plans</li> </ul>	
4 <sup>th</sup> September 2024	<ul style="list-style-type: none"> <li>• Market Towns Programme – Autumn Update</li> <li>• Local Plan: Further Issues and Options</li> <li>• Local Plan: Land Availability Assessments</li> <li>• Local Plan: Initial Sustainability Appraisal</li> <li>• Local Plan: Statement of Consultation</li> </ul>	<ul style="list-style-type: none"> <li>• Corporate Performance 2024/25 Quarter 1 Report</li> <li>• Finance Performance 2024/25 Quarter 1 Report</li> </ul>	
Unscheduled/Pending Further Details			

## Environment, Communities and Partnerships Agenda Items

Meeting Date	Pre-Scrutiny	Scrutiny Review	Task and Finish Groups Working Groups
11 <sup>th</sup> July 2024	<ul style="list-style-type: none"> <li>Local Authority Housing Fund Round 3</li> </ul>	<ul style="list-style-type: none"> <li>Cambridgeshire County Council Adults and Health Committee Representative Nomination</li> <li>Garden Waste Subscription Service Update</li> <li>Local Area Energy Plan</li> <li>Civil Parking Enforcement Update</li> <li>Community Health and Wealth Principles</li> </ul>	
5 <sup>th</sup> September 2024	<ul style="list-style-type: none"> <li>One Leisure PV Solar Installs</li> <li>Huntingdonshire's Priority Landscapes</li> <li>Community Health and Wealth Building Strategy</li> </ul>	<ul style="list-style-type: none"> <li>Bio4All Update</li> <li>Climate Adaption Report</li> <li>Annual Parks and Countryside Delivery Report</li> <li>HCP Update</li> <li>Priority One Delivery Update Quarter 1</li> </ul>	
3 <sup>rd</sup> October 2024	<ul style="list-style-type: none"> <li>HDC Energy Strategy</li> <li>Delivery of Healthy Open Spaces Strategy</li> </ul>	<ul style="list-style-type: none"> <li>BioDiversity Skills In Huntingdonshire</li> <li>Changing Places Closure Report</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>
Unscheduled/ Pending Further Details		<ul style="list-style-type: none"> <li>Local Lettings Plan</li> <li>SEUK Update</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>

## Task and Finish Groups

### Performance and Growth

<b>Review of External Appointments to Outside Organisations</b>
<b>Membership:</b> Cllrs S Cawley, S J Corney, I D Gardener and S A Howell
<b>Progress:</b> <b>Summer 2022:</b> Terms of Reference have been established. Questionnaire has been sent to all relevant boards and organisations. Regular meetings are established from September. <b>September 2022:</b> Evidence and information gathering underway. <b>November 2022:</b> Information gathering completed. <b>February 2023:</b> Report presented to O&S Panel and Cabinet <b>March 2023:</b> Cabinet response to the report received by the Panel. <b>July 2023:</b> Communication to be sent to all Councillors who are representatives on outside organisations to advise the new reporting progress. <b>January 2024:</b> Group met to discuss progress and anticipated plan to move forward. <b>Next steps:</b> Regularly review and monitor implementation of recommendations.

## Environment, Communities and Partnerships

<b>Climate Working Group</b>
<b>Members:</b> Cllrs T D Alban, J Kerr, C Lowe and D Shaw <b>Lead Officer:</b> Neil Sloper
<b>Progress:</b> <b>November 2022:</b> Initial Meetings held to establish Terms of Reference for the group. <b>April 2023:</b> Regular meetings established. Evidence and information gathering to be progressed. Group to be involved in the Electric Vehicle Charging Strategy Development. <b>January 2024:</b> Meetings held to discuss proposed work plan for the group and to discuss HVO Fuels project <b>Next Steps:</b> Meetings to be scheduled to allow involvement in proposed works.

<b>Disabled Facilities Grants Group</b>
<b>Members:</b> TBC <b>Lead Officer:</b> Claudia Deeth
<b>Progress:</b> <b>February 2024:</b> Councillors invited to express their interest in being involved with the project. <b>Next Steps:</b> Initial meeting to be scheduled to establish Terms of Reference for the group.

## NOTICE OF EXECUTIVE KEY DECISIONS INCLUDING THOSE TO BE CONSIDERED IN PRIVATE

**Prepared by:** Councillor Sarah Conboy, Executive Leader of the Council  
**Date of Publication:** 17 June 2024  
**For Period:** 1 July 2024 to 31 October 2024

Membership of the Cabinet is as follows:-

Councillor Details	Councillor Contact Details
Councillor S J Conboy Executive Leader of the Council and Executive Councillor for Place	Cloudberry Cottage 9 Earning Street Godmanchester Huntingdon PE29 2JD  Tel: 01480 414900 / 07831 807208 E-mail: <a href="mailto:Sarah.Conboy@huntingdonshire.gov.uk">Sarah.Conboy@huntingdonshire.gov.uk</a>
Councillor L Davenport-Ray Executive Councillor for Climate, Transformation and Workforce	73 Hogsden Leys St Neots Cambridgeshire PE19 6AD  E-mail: <a href="mailto:Lara.Davenport-Ray@huntingdonshire.gov.uk">Lara.Davenport-Ray@huntingdonshire.gov.uk</a>
Councillor S Ferguson Executive Councillor for Resident Services and Corporate Performance	9 Anderson Close St Neots Cambridgeshire PE19 6DN  Tel: 07525 987460 E-mail: <a href="mailto:Stephen.Ferguson@huntingdonshire.gov.uk">Stephen.Ferguson@huntingdonshire.gov.uk</a>

Page 13 of 112

Councillor J Harvey	Executive Governance Services Councillor for and Democratic	c/o Huntingdonshire District Council Pathfinder House St Mary's Street Huntingdon Cambridgeshire PE29 3TN  Tel: 07941 080531 E-mail: <a href="mailto:Jo.Harvey@huntingdonshire.gov.uk">Jo.Harvey@huntingdonshire.gov.uk</a>
Councillor B Mickelburgh	Executive Councillor for Finance & Resources	2 Grainger Avenue Godmanchester Huntingdon Cambridgeshire PE29 2JT  Tel: 07441 392492 E-mail: <a href="mailto:Brett.Mickelburgh@huntingdonshire.gov.uk">Brett.Mickelburgh@huntingdonshire.gov.uk</a>
Councillor B Pitt	Executive Councillor for Communities, Health and Leisure	17 Day Close St Neots Cambridgeshire PE19 6DF  Tel: 07703 169273 E-mail: <a href="mailto:Ben.Pitt@huntingdonshire.gov.uk">Ben.Pitt@huntingdonshire.gov.uk</a>
Councillor T Sanderson	Deputy Executive Leader and Executive Councillor for Planning	29 Burmoor Close Huntingdon Cambridgeshire PE29 6GE  Tel: 01480 436822 E-mail: <a href="mailto:Tom.Sanderson@huntingdonshire.gov.uk">Tom.Sanderson@huntingdonshire.gov.uk</a>

Councillor S Taylor	Executive Councillor for Open Spaces, Waste & Street Scene	66 Wren Walk Eynesbury St Neots Cambridgeshire PE19 2GE  Tel: 07858 032076 E-mail: <a href="mailto:Simone.Taylor@huntingdonshire.gov.uk">Simone.Taylor@huntingdonshire.gov.uk</a>
Councillor S Wakeford	Executive Councillor for Economy, Regeneration and Housing	4 Croft Close Brampton Huntingdon Cambridgeshire PE28 4TJ  Tel: 07762 109210 E-mail: <a href="mailto:Sam.Wakeford@huntingdonshire.gov.uk">Sam.Wakeford@huntingdonshire.gov.uk</a>

Page 15 of 112

Notice is hereby given of:

- Key decisions that will be taken by the Cabinet (or other decision maker)
- Confidential or exempt executive decisions that will be taken in a meeting from which the public will be excluded (for whole or part).

A notice/agenda together with reports and supporting documents for each meeting will be published at least five working days before the date of the meeting. In order to enquire about the availability of documents and subject to any restrictions on their disclosure, copies may be requested by contacting the Democratic Services Team on 01480 388169 or E-mail [Democratic.Services@huntingdonshire.gov.uk](mailto:Democratic.Services@huntingdonshire.gov.uk).

Agendas may be accessed electronically at the [District Council's website](#).

Formal notice is hereby given under The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 that, where indicated part of the meetings listed in this notice will be held in private because the agenda and reports for the meeting will contain confidential or exempt information under Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it. See the relevant paragraphs below.

Any person who wishes to make representations to the decision maker about a decision which is to be made or wishes to object to an item being considered in private may do so by emailing [Democratic.Services@huntingdonshire.gov.uk](mailto:Democratic.Services@huntingdonshire.gov.uk) or by contacting the Democratic Services Team. If

representations are received at least eight working days before the date of the meeting, they will be published with the agenda together with a statement of the District Council's response. Any representations received after this time will be verbally reported and considered at the meeting.

**Paragraphs of Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 (as amended) (Reason for the report to be considered in private)**

1. Information relating to any individual
2. Information which is likely to reveal the identity of an individual
3. Information relating to the Financial and Business Affairs of any particular person (including the Authority holding that information)
4. Information relating to any consultations or negotiations or contemplated consultations or negotiations in connection with any labour relations that are arising between the Authority or a Minister of the Crown and employees of or office holders under the Authority
5. Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings
6. Information which reveals that the Authority proposes:-
  - (a) To give under any announcement a notice under or by virtue of which requirements are imposed on a person; or
  - (b) To make an Order or Direction under any enactment
7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.

Huntingdonshire District Council  
Pathfinder House  
St Mary's Street  
Huntingdon PE29 3TN.

- Notes:-
- (i) Additions changes from the previous Forward Plan are annotated \*\*\*
  - (ii) Part II confidential items which will be considered in private are annotated ## and shown in italic.



Subject/Matter for Decision	Decision/ recommendation to be made by	Date decision to be taken	Documents Available	How relevant Officer can be contacted	Reasons for the report to be considered in private (paragraph no.)	Relevant Executive Councillor	Relevant Overview & Scrutiny Panel
Market Towns Programme Summer Update	Cabinet	16 Jul 2024		Pamela Scott, Regeneration and Housing Delivery Manager Tel: (01480) 388486 Email: pamela.scott@huntingdonshire.gov.uk		Councillor S Wakeford - Executive Councillor for Jobs, Economy and Housing	Performance & Growth
Local Authority Housing Fund Round 3 ***	Cabinet	16 Jul 2024		Pamela Scott, Regeneration and Housing Delivery Manager Tel: (01480) 388486 Email: pamela.scott@huntingdonshire.gov.uk		Councillor S Wakeford - Executive Councillor for Jobs, Economy and Housing	Environment, Communities & Partnerships

Subject/Matter for Decision	Decision/ recommendation to be made by	Date decision to be taken	Documents Available	How relevant Officer can be contacted	Reasons for the report to be considered in private (paragraph no.)	Relevant Executive Councillor	Relevant Overview & Scrutiny Panel
Market Towns Autumn Update	Cabinet	10 Sep 2024		Pamela Scott, Regeneration and Housing Delivery Manager Tel: (01480) 388486 Email: pamela.scott@huntingdonshire.gov.uk		Councillor S Wakeford - Executive Councillor for Jobs, Economy and Housing	Performance & Growth
Local Plan: Further Issues and Options***	Cabinet	10 Sep 2024		Clara Kerr, Chief Planning Officer Tel: (01480) 388430 Email: clara.kerr@huntingdonshire.gov.uk		Councillor T Sanderson - Executive Councillor for Planning	Performance & Growth

Page 18 of 172

Subject/Matter for Decision	Decision/ recommendation to be made by	Date decision to be taken	Documents Available	How relevant Officer can be contacted	Reasons for the report to be considered in private (paragraph no.)	Relevant Executive Councillor	Relevant Overview & Scrutiny Panel
Local Plan: Land Availability Assessments***	Cabinet	10 Sep 2024		Clara Kerr, Chief Planning Officer Tel: (01480) 388430 Email: clara.kerr@huntingdonshire.gov.uk		Councillor T Sanderson - Executive Councillor for Planning	Performance & Growth
Local Plan Initial Sustainability Appraisal***	Cabinet	10 Sep 2024		Clara Kerr, Chief Planning Officer Tel: (01480) 388430 Email: clara.kerr@huntingdonshire.gov.uk		Councillor T Sanderson Executive Councillor for Planning	Performance & Growth

Page 19 of 112

Subject/Matter for Decision	Decision/ recommendation to be made by	Date decision to be taken	Documents Available	How relevant Officer can be contacted	Reasons for the report to be considered in private (paragraph no.)	Relevant Executive Councillor	Relevant Overview & Scrutiny Panel
Statement of Consultation***	Cabinet	10 Sep 2024		Clara Kerr, Chief Planning Officer Tel: (01480) 388430 Email: clara.kerr@huntingdonshire.gov.uk		Councillor T Sanderson Executive Councillor for Planning	Performance & Growth

**Public**  
**Key Decision - Yes**

## HUNTINGDONSHIRE DISTRICT COUNCIL

**Title/Subject Matter:** Local Authority Housing Fund Round 3

**Meeting/Date:** Overview and Scrutiny Committee (Environment, Communities and Partnerships) 11<sup>th</sup> July 2024.

**Executive Portfolio:** **Executive Councillor for Economy, Regeneration and Housing – Sam Wakeford, and Executive Councillor for Resident Services and Corporate Performance – Stephen Ferguson**

**Report by:** Pamela Scott – Regeneration and Housing Delivery Manager, Jon Collen Housing Needs and Resources Manager and Claudia Deeth Community Services Manager.

**Ward(s) affected:** All

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### **Executive Summary:**

This report is to seek a recommendation as to whether Huntingdonshire District Council (HDC) should accept funding from the Local Authority Housing Fund (LAHF) to facilitate the acquisition of 4 homes under the Afghan Citizens Resettlement Scheme (ACRS).

The report seeks approval to work with a Registered Provider (RP) to acquire the homes on the Council's behalf for ACRS households and for the Council to provide support for these residents directly through the Council's Community Team.

### **Recommendation(s):**

The Overview and Scrutiny Panel is invited to comment on the attached Cabinet report.

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**Public**  
**Key Decision – Yes**

## **HUNTINGDONSHIRE DISTRICT COUNCIL**

**Title/Subject Matter:** Local Authority Housing Fund Round 3

**Meeting/Date:** Overview and Scrutiny Committee (Environment, Communities and Partnerships) 11<sup>th</sup> July 2024.

**Executive Portfolio:** **Executive Councillor for Economy, Regeneration and Housing – Sam Wakeford, and Executive Councillor for Resident Services and Corporate Performance – Stephen Ferguson**

**Report by:** Pamela Scott – Regeneration and Housing Delivery Manager, Jon Collen Housing Needs and Resources Manager and Claudia Deeth Community Services Manager

**Ward(s) affected:** All

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### **Executive Summary:**

This report is to seek a recommendation as to whether Huntingdonshire District Council (HDC) should accept funding from the Local Authority Housing Fund (LAHF) to facilitate the acquisition of 4 homes under the Afghan Citizens Resettlement Scheme (ACRS).

The report seeks approval to work with a Registered Provider (RP) to acquire the homes on the Council's behalf for ACRS households and for the Council to provide support for these residents directly through the Council's Community Team.

### **Recommendation(s):**

1. That Huntingdonshire District Council confirm its participation in the Local Authority Housing Fund Round 3 (LAHF R3) and to future LAHF rounds subject to finding a Registered Provider(s) willing to work with the Council to deliver the homes.
2. Delegate the signing of all documents in relation to the LAHF R3 and any subsequent rounds of funding to the Corporate Director of Place and the Regeneration and Housing Delivery Manager in consultation with the Executive Councillor for Economy, Regeneration and Housing.

3. Agree that the Council provide support to the residents either directly through the Community Team; or in directly through another body; and be responsible for the processing of any grant claims associated with these households under Government grant schemes.
4. Delegate the signing of all documents that enable the Council to accept Government Funding and to use that funding to facilitate the delivery of affordable housing to the Corporate Director of Place and the Regeneration and Housing Delivery Manager in consultation with the Executive Councillor for Economy, Regeneration and Housing .



## **1. PURPOSE OF THE REPORT**

- 1.1 To provide information on the Government's Local Authority Housing Fund and to seek approval to take part in the scheme.
- 1.2 To seek reasonable delegations in relation to the delivery of affordable housing in the district so that we can act quickly when opportunities occur especially for the Council to accept funding from Government Agencies including but not limited to DLUHC, Cambridgeshire and Peterborough Combined Authority and Homes England.

## **2. BACKGROUND**

### **Local Authority Housing Fund Round 1**

- 2.1 Huntingdonshire District Council (HDC) was notified by the Government on the 22 December 2022 that it had been allocated a total of £2,480,058 of Local Authority Housing Fund Round 1 (LAHF R1) funding. The aim of this funding was to acquire a total of 4000 new homes across the country in addition to the normal affordable housing supply. A total of £500 million has been provided to 182 Local Authorities and the Greater London Authority to purchase the properties. The households targeted were those currently in the UK living with hosts under the Family Visa and Homes for Ukraine schemes and Afghan families that were in bridging hotels under the Afghan refugee schemes.
- 2.2 The funding was split between financial years 2022/23 (30%) and 2023/24 (70%). DLUHC assumed that most delivery would be via stock acquisition, either directly or through partnership arrangements. HDC was awarded £2,052,000 (known as the main element) to deliver a minimum of 19 homes – for families accommodated under the Ukrainian schemes and £428,058 (known as the bridging element) to deliver a minimum of 2 larger 4+ bed home(s) to be allocated to households currently residing in bridging accommodation.
- 2.3 The Council undertook an options appraisal and concluded that we did not want to acquire the units direct and become a social landlord, but our preferred approach would be to work with a Registered Provider (RP) to secure the homes. The Council appointed Stonewater following their Board agreeing to work with the Council on the 10<sup>th</sup> March 2023.
- 2.4 The Council has been delivering the scheme with Stonewater and has completed a total of 16 homes, a further two properties have been identified and are progressing through the legal process and a further three are being sourced.
- 2.5 Some Councils whilst delivering LAHF R1 offered to deliver additional homes in excess of their original allocation, this was known as Round 2, Huntingdonshire Council chose to remain with our original allocation as we were unsure at the commencement of the scheme whether we would be able to fulfil the original allocation given that this was new activity for the Council.

- 2.6 The delivery of Round 1 of this fund has been difficult due to the cost of property in the district; most properties have either been sourced in the north of the district or just into Peterborough (discussions and agreement have been reached with Peterborough City Council) or in bulk acquisition in St Neots. The financial parameters of this programme have made it extremely difficult for Stonewater to secure properties using the level of grant permitted for each home. As part of the current programme, and to assist with the affordability issue, the Council has supported acquisitions with a total of £7,500 per home from Affordable Housing Commuted sum funds.

### **Local Authority Housing Fund Round 3**

- 2.7 In the Autumn Statement 2023 DLUHC announced that they would be launching a third round of the Local Authority Housing Fund, to the value of £450 million, to run over the financial years 2024-25 and 2025-26. There would also be revenue funding available to support delivery of the fund unlike Round 1.
- 2.8 Huntingdonshire has been advised that we have received an initial funding allocation of £614,400 to acquire a total of four homes. The third round of the Local Authority Housing Fund (LAHF R3) aims are to:
- Support local authorities to acquire good quality, and better value for money Temporary Accommodation (TA) for families owed a homelessness duty.
  - Continue to provide resettlement housing for those on the Afghan Citizens Resettlement Scheme (ACRS).
  - support local housing markets by assisting the delivery of new housing stock or new developments to grow overall housing supply.
- 2.9 The amount of £614,400 awarded to HDC is capital grant funding (under section 31 of the Local Government Act 2003). This funding requires us to deliver a minimum of 1 home for the Temporary Accommodation element, to provide a minimum of 2 homes for the resettlement element and to provide a minimum of 1 home for the large resettlement element. This is based on the median property price in our area of £312,000. To support delivery, we have also been provided with an indicative allocation of £4,550 of revenue funding.
- 2.10 For the large resettlement element the grant element can be up to 50% of median property prices in the area, for the remaining three properties (1 TA element and 2 resettlement element) the grant element can be up to 40% of median property prices.
- 2.11 The Scheme objectives are as follows:
- Reduce local housing pressures by providing better quality temporary accommodation to those owed homelessness duties by local authorities;
  - Reduce emergency and temporary accommodation costs;

- Provide sustainable housing to those on the Afghan Citizens Resettlement Scheme (ACRS) at risk of homelessness, so that they can build new lives in the UK, find employment and integrate into communities;
- Reduce impacts on the existing housing and homelessness systems and those waiting for social housing; Support local housing markets by assisting the delivery of new housing stock or new developments to grow overall housing supply;

DLUHC have confirmed that they are happy for Local Authorities to work with housing associations, especially if they are the most appropriate delivery vehicle. An expression of interest to participate in the scheme was returned to DLUHC by their deadline of 28 March 2023. This is not binding on the Council as the Council would be required to enter into a Memorandum of Understanding (MOU) to receive the funds.

### **Support of Residents**

- 2.10 In terms of the support provided to households being accommodated through the Afghan resettlement schemes under LAHF1, HDC partnered with Peterborough City Council (PCC) who had already commissioned a support service for households in their own area. That service now supports the two Afghan households that have moved into the properties secured under LAHF1 plus a further 8 Afghan households that we have helped resettle in the HDC area under our commitment to support the Afghan schemes. The type of support offered has ranged from sourcing furniture through to helping families secure school places for their children. Through existing strong and positive relationships with the community and voluntary sector, they have been willing to provide hands on assistance to ensure that the families have settled and integrated into the communities.
- 2.11 PCC have advised that the support service is at maximum capacity and so are not able to assist with supporting any further Afghan families in the HDC area.
- 2.12 Other options are now being considered and this includes utilising the strong working relationships that the Community Team has with partner agencies as well as the community and voluntary sector to in turn be able to offer direct support to Afghan families being housed under the third round of funding. Alternatively, a neighbouring authority has indicated that they would have capacity to deliver the support officer.

### **3. OPTIONS CONSIDERED**

- 3.1 HDC could decide not to sign up to deliver LAHF 3 – the Council would lose the ability to support the initiative and increase affordable housing supply by four additional dwellings, this could result in Government becoming less supportive to HDC on the demand for people seeking housing through homelessness and the possibility of being considered for future funding opportunities. This activity also supports the Council's Corporate Plan aims of influencing and enabling the delivery of affordable

housing especially in partnership with Housing Associations (Registered Providers).

- 3.2 HDC could continue to work with Stonewater Housing Association to deliver 3 units under this funding programme, Stonewater do not have temporary accommodation in the district; and it is therefore felt not suitable to seek the one temporary unit with them but look for an alternative housing association. We are currently waiting on the outcome of a Board Meeting in June 2024 to confirm whether Stonewater are able to work with the Council. At the same time the Council has also approached HOME group to see if they are interested in working with us to deliver the 1 unit of temporary accommodation (TA) as they already manage TA in the district. This approach would have the benefit of working with an organisation who has recent experience and resource to deliver an acquisition programme and an organisation that operates TA in the district.
- 3.3 The Council could also look at other RP's operating in the District who may be able to work with the Council for the 3 units of permanent housing, there is only one other RP who is likely to be interested in the TA and the Council could contact them if HOME are unable to support the scheme.

#### **4. COMMENTS OF OVERVIEW & SCRUTINY**

- 4.1 The comments of the relevant Overview and Scrutiny Panel will be included in this section prior to its consideration by the Cabinet.

#### **5. RISKS**

- 5.1 The main risk to this project is the availability of property on the open market within the budget available. This risk will be mitigated by the following:
- The Round 3 funding has two financial years to complete the acquisition and the Council is only required to source 4 homes, unlike Round 1 where we have had only a year to achieve 21 homes.
  - If Board Approval is secured Stonewater will be able to continue to be the Council's delivery partner, and they have now built valuable insight into the housing market in Huntingdonshire and relationships with key stakeholders.
  - If Stonewater are unable to continue then the Council would look to partner with other RP's currently active in developing in the district.
  - In relation to the TA unit, HOME group currently manage Temporary Accommodation in the District. If they are unable to work with the Council, we would approach Places for People as one of our other main TA providers, to see if they are able to assist. Ultimately the Council could look to deliver only the permanent housing if there was no partner identified for the temporary provision.
- 5.2 In relation to resourcing the project the acquisition element of this project will continue to be managed between the Housing Needs and Resources Manager and the Regeneration and Housing Delivery Manager. The

support that would be provided by the Communities Team would be from existing resources, given the low number of homes, in partnership with our Trusted Partners (Good to Go). Funding is also available to support this core activity in the same way that families have been supported through the Homes for Ukraine Scheme. The team built up a strong base of support within the community and voluntary groups following the response to Covid 19 and this remains in place, it is therefore the intention that the support would be provided by the Council with support from this community infrastructure.

## **6. WHAT ACTIONS WILL BE TAKEN/TIMETABLE FOR IMPLEMENTATION**

- 6.1 The third round of the LAHF is to run over the financial years 2024-25 and 2025-26.

## **7. LINK TO THE CORPORATE PLAN, STRATEGIC PRIORITIES AND/OR CORPORATE OBJECTIVES**

*[\(See Corporate Plan\)](#)*

- 7.1 The delivery of affordable housing is a key priority of the Corporate Plan, which is reflected in Priority 2: Creating a better Huntingdonshire for future generations. This enables us to secure Government funding that will directly benefit the residents in Huntingdonshire by increasing the affordable housing supply by four additional homes in perpetuity.
- 7.2 By accepting this funding, the Council is also continuing a positive relationship with DLUHC and other Government agencies/departments and showing that the Council is prepared to work innovatively to deliver new homes in partnership with Housing Associations in lieu of direct delivery by the Council.
- 7.3 Whilst under LAHF Round 1 the support to residents has been through a third party, namely Peterborough City Council, given the experience gained in administering this scheme the Council feels that it is best placed to support residents direct, this also enables us to support Corporate Plan Priority 1: Improving quality of life for local people and supports the Council's ambitions as part of its Community Health and Wealth Strategy.
- 7.4 Under the Huntingdonshire Futures Strategy affordable housing is included in the Pride in Place journey around homes responding to our resident's needs and there is a direct link between quality affordable homes also supporting the Health Embedded journey.

## **8. LEGAL IMPLICATIONS**

- 8.1 To accept the funding the Council would need to sign a Memorandum of Understanding (MOU) with DLUHC, this will be similar to the MOU signed to take part in Round 1. Legal Advice would be provided by 3C Legal so that the Council is fully aware of its obligations.

## **9. RESOURCE IMPLICATIONS**

- 9.1 The Regeneration and Housing Delivery Manager and Housing Needs and Resources Manager will continue to provide support to this scheme alongside the RP who acquires the homes.
- 9.2 Having successfully supported both guests and hosts as part of the Homes for Ukraine Scheme, the Community Team is well equipped to provide support to the Afghan families that would be accommodated under the LAHF 3 funding. Arrangements are already in place across the network and therefore this will have minimal resource implications for the Community Team.

## **10. REASONS FOR THE RECOMMENDED DECISIONS**

- 10.1 In agreeing to the recommendations in this report the Council is able to support the delivery of new affordable homes a key priority of the Corporate Plan.

## **11. BACKGROUND PAPERS**

- Funding Prospectus: <https://www.gov.uk/government/publications/local-authority-housing-fund-round-3>

## **CONTACT OFFICER**

Name/Job Title: Pamela Scott – Regeneration and Housing Delivery Manager,  
Claudia Deeth – Community Services Manager and Jon Collen –  
Housing Needs and Resources Manager

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[pamela.scott@huntingdonshire.gov.uk](mailto:pamela.scott@huntingdonshire.gov.uk)  
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# CIVIL PARKING ENFORCEMENT IN HUNTINGDONSHIRE

OVERVIEW & SCRUTINY (ENVIRONMENT, COMMUNITIES & PARTNERSHIPS)  
11<sup>TH</sup> JULY 2024

## WHAT IS CIVIL PARKING ENFORCEMENT?

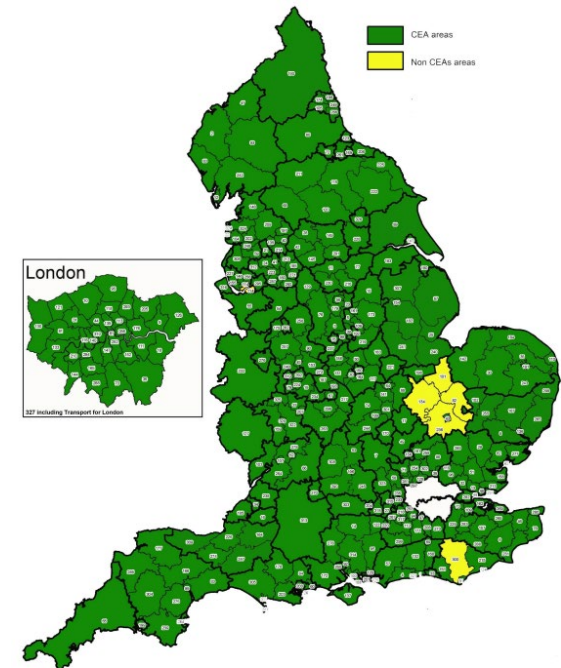
Civil Parking Enforcement (CPE) is the outcome of a process that decriminalises several on-street parking offences enabling them to be enforced as a civil matter by a Local Authority.

This represents a significant change to the current position whereby these offences may only be enforced by the Police.

The adoption of Civil Parking Enforcement has been undertaken by 322 of 327 authority areas (including TFL) within England.

The process would see the Highways Authority make an application to the Department for Transport (DfT) for the establishment of a Civil Enforcement Area (CEA) and Special Enforcement Area (SEA).

Following a DfT review, the application will be laid before Parliament for approval to enable the enforcement change to take place.





# HOW DID WE GET HERE?

## BACKGROUND

Ordinarily the process of decriminalising parking and the subsequent Civil Enforcement of Parking is owned by the County Council/Highways Authority.

There are 300+ Local Authority areas in England and the majority have pursued CPE. There are currently 5 Local authorities left to pursue CPE, 3 of which are within Cambridgeshire.

Previous independent assessments concluded that whilst CPE could be implemented in Huntingdonshire, its ongoing operation was not financially viable to do so, therefore its adoption was not on the agenda of the County Council.

## APPROVAL

In 2021 a paper was brought before O&S and Cabinet which gave approval to pursue Civil Parking in Huntingdonshire. This would see CPE operation undertaken by the District Council. As part of the CPE decision taken by HDC, budget provision was made in line with the independent assessments. The impact of this on the MTFS is an annual deficit ~60k p/a.

Later in 2021, a paper was taken to CCC Highways & Transport Committee expressing our wish to pursue CPE. It was agreed that CCC would support the process to establish a Civil Enforcement Area (CEA) and Special Enforcement Area (SEA) in Huntingdonshire.

## WHERE ARE WE NOW?

### AGENCY AGREEMENT

The Agency Agreement between Cambridgeshire County Council and Huntingdonshire District Council was signed and sealed by HDC following our April report. We are awaiting the addition of the CCC seal and a copy to be returned.

### TRAFFIC REGULATION ORDERS (TRO) REVIEW WORKS

District wide mapping has been completed. This has been used to check what is on the ground matches the intended restriction and will inform the TRO's that we will be enforcing.

### REMEDIAL DESIGN WORKS

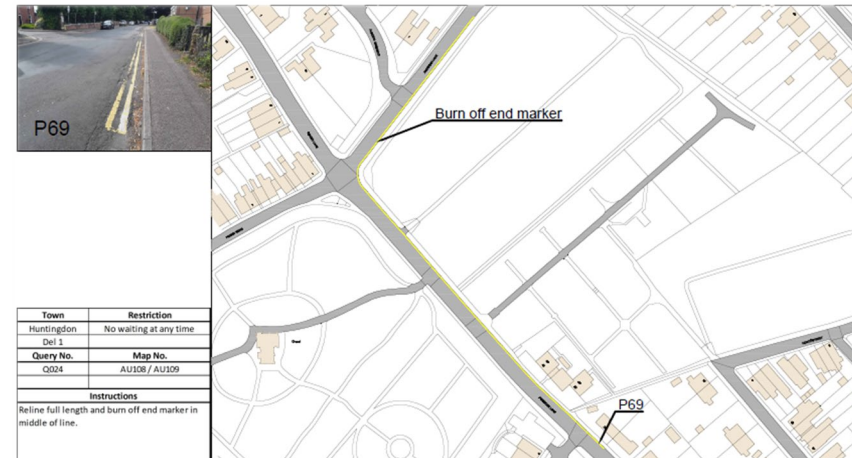
We have in a place a full suite of work plan tiles in place. These contain the information required for the undertaking of the highways works to correct sign and line issues that will impact enforcement.

### DEPARTMENT FOR TRANSPORT (DfT) APPLICATION

The application has been complete and is with CCC. This is ready for submission to the DfT once DfT Tranche dates are confirmed. As part of the DfT review the application will be laid before Parliament for approval.

### PATROL / TRAFFIC PENALTY TRIBUNAL (TPT)

Under current process, the Council uses the Magistrates Court to progress matters. Under CPE, an independent adjudicator (TPT) fulfils the role. The Council has now signed the PATROL/TPT agreement.



## WHAT HAPPENS NEXT?

### BACK-OFFICE SYSTEMS

Parking already operates a back-office enforcement system, however due to the change in legislation we will be operating a new instance of a system will be implemented that focuses on the new operation. We have reviewed several system options and working through the steps to select, implement, and test fully ahead of CPE commencing.

### REMEDIAL WORKS

Using the suite of plan tiles in place, we are working through the procurement process to achieve best value for the works required. Ample time has been allowed for the undertaking of the works and for us to quality check these.

### SERVICE TRANSITION

The current parking service will need to continue to operate during the transition to CPE. Staff have recently undertaken training on CPE inform our future operational practice, patrol routes and transitional processes.

As we get closer to the commencement date for CPE, we will be bringing forward papers to confirm our position on uniform, localised application of restrictions, and how we will be prioritising enforcement within available resource.

### STAKEHOLDER UPDATE SESSIONS

As Civil Parking Enforcement represents a legislative charge impacting all wards within the District, we feel it is appropriate to ensure that clear information is made available to our own Cllrs, along with a representative from the Town & Parish Councils.

### COMMS

We have been working with our Comms team to develop a communication plan. The aim of this plan is to ensure that persons travelling in the District using the highway are aware of the change to Civil Enforcement. We will be further developing this plan and rolling out measures at the appropriate time.

## WHAT DOES THIS CHANGE MEAN TO US?

In Huntingdonshire, we operate off-street car parks under the RTRA 84. These are a mixture of pay & display car parks, leisure centres and rural sites.

Civil Parking Enforcement will see the addition of on-street enforcement and processing delegated by way of an Agency Agreement from the County to the District Council.

We will also transition to the application of the Traffic Management Act 2004 to inform permitted enforcement activities on-street and off-street.

### KEY CHANGES

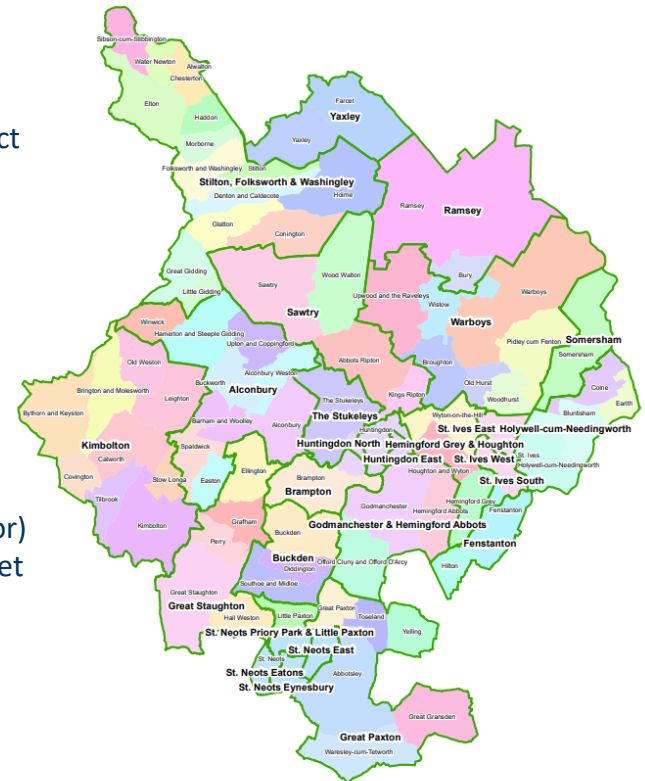
The main changes to note are:

- Parking offences become a civil offence (no longer criminal)
- We will no longer use the Magistrates Court (replaced by independent adjudicator)
- Use of Civil Enforcement Officers across both our off-street car parks and on-street
- We will be responsible for some on-street administrative functions

The Police will still retain enforcement powers for:

- Dangerous and obstructive parking
- Vehicles parked on pedestrian crossings and zig zag lines
- Moving traffic offences, for example speeding and passing through 'no entry' zones

During the CPE process, the County Council are seeking the powers to undertake bus lane enforcement.



## AGENCY AGREEMENT SUMMARY

	Huntingdonshire District Council	Cambridgeshire County Council
Car Park Enforcement	✓	
On-street Enforcement*	✓	
Notice Processing	✓	
Parking Permit Administration	✓	
Highway Maintenance		✓
Suspension of Restrictions	✓	
New Permit Schemes		✓
New Highway Restrictions		✓

\*in accordance with legislation. The Police will still retain enforcement powers for a number of offences

## STAKEHOLDER UPDATE SESSIONS

These informative session will provide an overview on what is covered as part of HDC's role within Civil Parking Enforcement. The sessions will also provide information on what remains out of scope (CCC & Police), along with the opportunity for attendees to ask questions.

## MEMBER & PARISH SESSIONS

We will be hosting an afternoon drop-in session consisting of a repeated presentation with an opportunity for questions. We will suggest that a Parish nominate 2 persons to attend the session on their behalf and review attendance to inform comms. *(proposed 30<sup>th</sup> July & 8<sup>th</sup> August 2024)*

## TOWN COUNCIL

We will be hosting a session each for St Neots, St Ives, Ramsey & Huntingdon. We will be extending the invitation to the Mayor and Clerk with the opportunity to bring up to 5 people in total. *(proposed sessions over 22<sup>nd</sup> & 23<sup>rd</sup> July 2024)*

We are in the process of communicating these sessions.



## RISK OVERVIEW

A risk log for the project is being maintained. The below is an extract noting the key risk areas. This will be managed in line with the Councils project management process.

Risk	Impact	Mitigation
Delay in the approval of the application to DfT for Civil Parking Enforcement. <i>Parliamentary delay</i>	<ul style="list-style-type: none"> <li>• Delay to the commencement date for Civil Parking Enforcement.</li> </ul>	<ul style="list-style-type: none"> <li>• Joint working with CCC officers to complete the application which is an ongoing action to ensure all information is provided as required.</li> <li>• Early engagement with the DfT has been undertaken in the form of a pre-submission check to ensure that the DfT had sight of the application, enabling us to provide clarification to the document.</li> <li>• CCC are in regular contact with the DfT to check for timeline updates for the DfT tranches and Parliamentary time.</li> </ul>
Communication of this change	<ul style="list-style-type: none"> <li>• Challenge to charge notices issued under CPE</li> </ul>	<ul style="list-style-type: none"> <li>• Use of an initial warning notice period. This activity will be noted and forms part of the supportive comments where cases are progressed to the Tribunal services early on.</li> <li>• We are working with our communications team to identify appropriate methods of communication.</li> <li>• We are suggesting a co-design approach with Cllrs to inform comms methods.</li> </ul>

## WORKING GROUP SESSION

### COMMUNICATION AIM

The aim of CPE communication is to ensure that persons travelling in the District using the highway are informed of the change to Civil Enforcement. We want everyone to have the best chance to observe messaging that communicates this change as it becomes relevant to them.

### HOW CAN YOU GET INVOLVED?

We have already identified communication methods that we are working to progress; however, we recognise that our Cllrs are key players and have a great understanding of our community.

We would like to engage in a single cross-party working group session made up of Cllrs from around the District to review the ideas we have currently and see what other suggestions could be used to spread the word on CPE.

This is a great co-design opportunity to explore the ideas our Cllrs have. We would like nominations for the working group memberships. These will be considered to ensure we have a balanced working group representative of the district.





## KEY DATES

### WARNING NOTICE PERIOD

Our warning notice period will commence on 3<sup>rd</sup> February 2025

### GO LIVE

We will commence enforcement on 3<sup>rd</sup> March 2025

*The application to the DfT sets out the above dates. A pre-submission check of the draft document was undertaken by the DfT who are aware of our target dates.*

*Officers at HDC & CCC are working towards delivery by these dates however, postponement may occur should the DfT fail to secure parliamentary time for approval.*



THANK YOU

# THE LAEP

The Local Area Energy Plan

Amber Beardshall

Home Energy Reduction Officer

11th July 2024

# Table of Content

**01.**

What is a LAEP?

**02.**

Why?

**03.**

How?

**04.**

Progress so far

**05.**

Questions

**06.**

Appendices

# WHAT IS A LAEP?

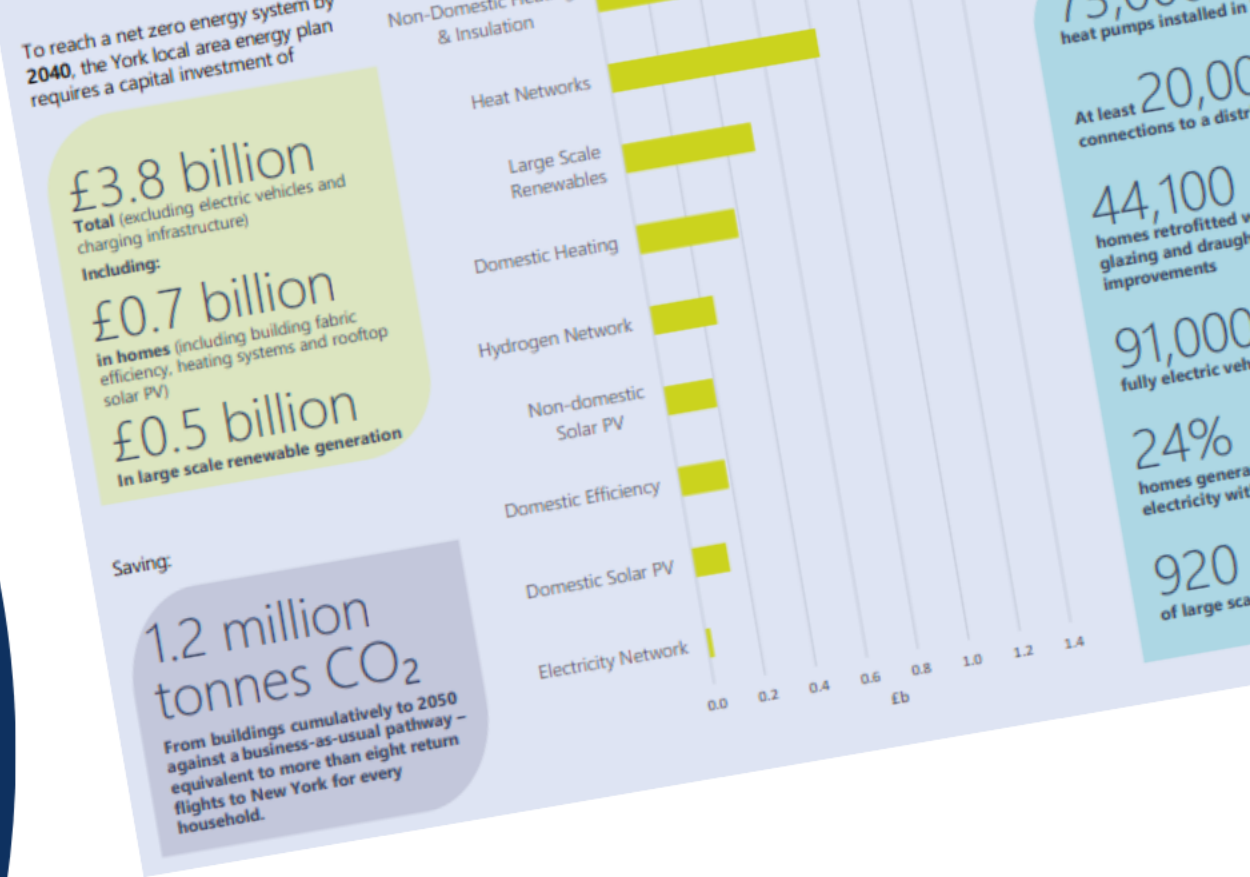
# What is a LAEP?

**Local Area Energy Plans (LAEP) are recognised as the leading method for translating national Net Zero targets into local energy system action with plans that are collaborative, data-driven and cost-effective.**

**It is a “Whole Systems Thinking” approach to delivering Net Zero**

# The Purpose of a LAEP

- A LAEP sets out the change required to transition an area's energy system to Net Zero in a given timeframe.
- This is achieved by exploring potential pathways that consider a range of technologies and scenarios.
- When combined with stakeholder engagement, this leads to the identification of the most cost-effective pathway and a sequenced plan of proposed actions to achieve an area's Net Zero goal.



## What are the key components of a LAEP?

- Technical analysis.
- Non-technical analysis.
- Stakeholder engagement (social process).
- Governance and delivery of the Local Area Energy Plan.

# **WHY ARE WE PARTICIPATING IN THE CREATION OF THE LAEP?**



# Corporate Plan



Aligns with Priorities such as:

- Creating a better Huntingdonshire
- Lowering emissions

# Place Strategy



**“ interventions that better serve the current and future needs of residents, communities, and businesses”**

# Climate Strategy



Aligns with District Wide Priorities such as:

- Reduce energy use and shift to renewables

**Why do we need a Local Area Energy Plan**

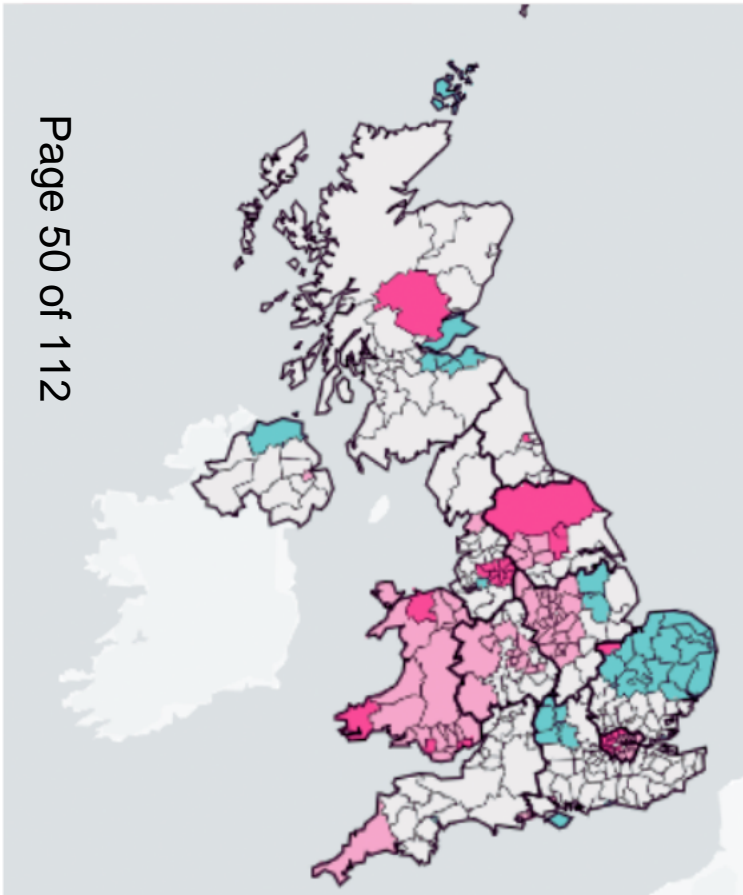
Environmental Innovation

What could we do?



# The Benefits of a LAEP

Local Area Energy Plans developed  
Local Area Energy Plans in action  
Local Area Energy Plans in development

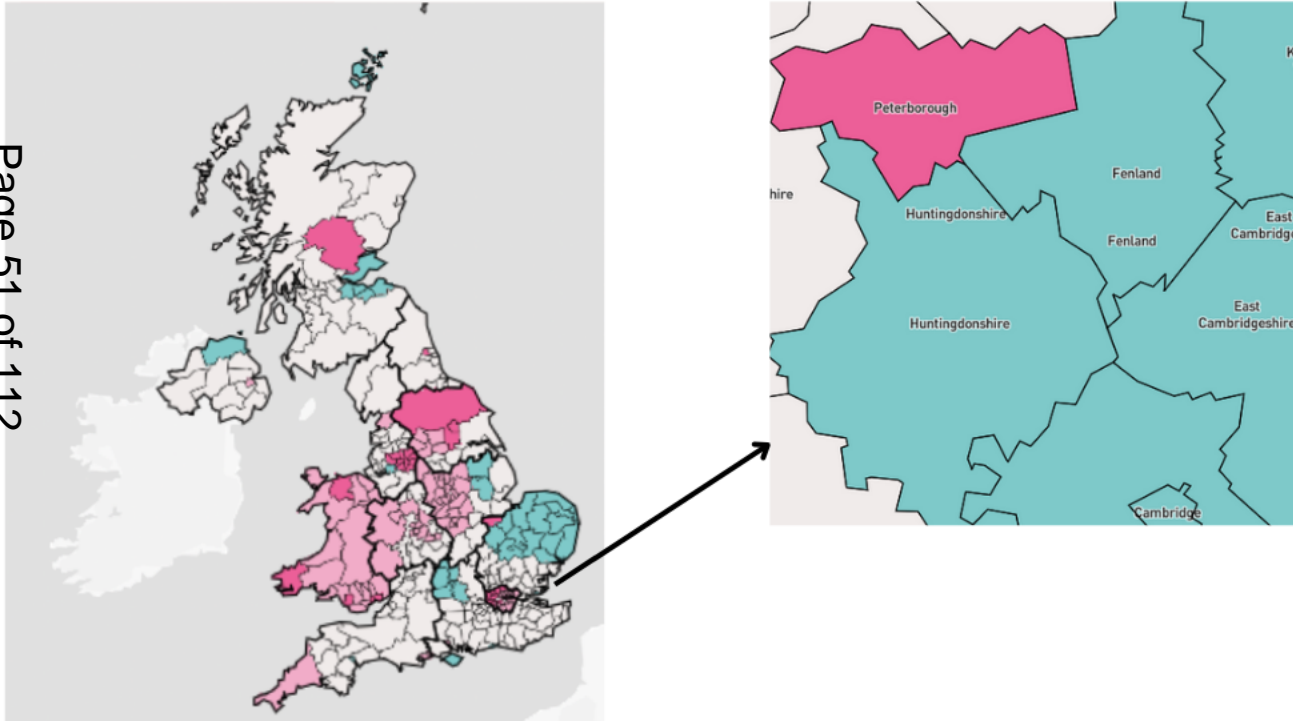


**Our participation within the LAEP Steering Group, will ensure Huntingdonshire is part of the solution leading the way in planning for the future.**

**Participating in the creation of the LAEP will publicise our positive and ambitious approach to tackling climate change in line with our own Climate Strategy Priority actions, specifically Renewable Energy & Community!**

- A localised “Whole Energy Systems” road map to Net Zero
- A visual plan highlighting suitable technologies
- Evidence based investment plan
- Community and political engagement

# What our Neighbours have done - The LAEP for Peterborough

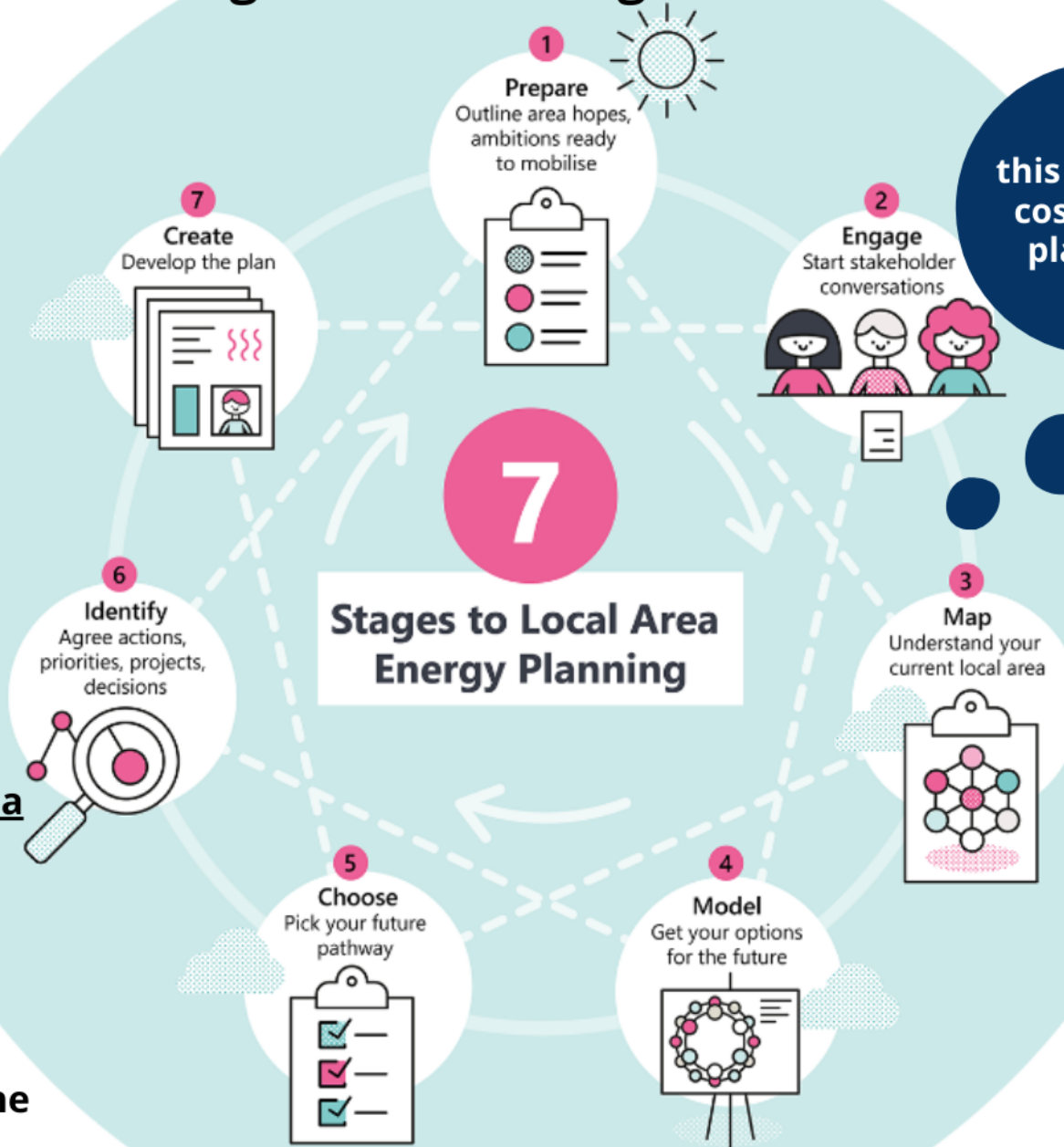


**According to a report by Innovate UK, the best way to invest in Net Zero is in a coordinated manner. If Cambridgeshire & Peterborough combined, a £1bn investment would reduce energy bills by £2bn, emissions by 25% and generate £15bn in wider social benefit.**

Having declared a climate emergency in 2019, Peterborough City Council joined the more than 80% of local authorities in the UK who have committed to reducing their carbon emissions in the pursuit of Net Zero

**HOW WILL WE CREATE THE LAEP ?**

# The 7 stages of delivering a workable LAEP



this leads to the identification of the most cost-effective pathway and a sequenced plan of proposed actions to achieve an area's Net Zero goal

*The "How"*

## What are the key components of a LAEP?

- **Technical analysis.**
- **Non-technical analysis.**
- **Stakeholder engagement (social process).**
- **Governance and delivery of the Local Area Energy Plan.**

# What are LAEPs delivering?

A LAEP provides critical tools to decision makers and accelerate action and investment in local areas.

Stakeholders are brought together allowing decisions to be made and investment to be de-risked at pace and scale.

Many areas are **using LAEPs to unlock funding opportunities for example “Heat the Streets”** see appendix, either from government or the private sector, this is resulting in **real action on the ground.**

## **HDC - Our Progress so far**

**Cambridgeshire local authorities and the Cambridgeshire and Peterborough Combined Authority (CPCA) have set out ambitions to facilitate energy system transformation and deliver Climate and Net Zero ambitions by collaborating to develop local area energy planning for Cambridgeshire.**

All the Local Authorities and the CPCA are working towards the Net Zero ambition and want to achieve this in the most effective way they can.

# Progress so far

## ✓ Initial Funding Agreed

Contributions have been agreed from; Cambridgeshire and Peterborough Combined Authority - £60,000; Cambridgeshire County Council - £30,000; Greater Cambridge Partnership - £20,000; Huntingdonshire District Council - £10,000; and East and South Cambridgeshire District Council– Officer Support

## ✓ Stakeholder Engagement Procurement commenced.

Evaluation of the 16 received tenders is complete and moderation should be complete by 14th June.

## ✓ Data Analysis/Technical Procurement

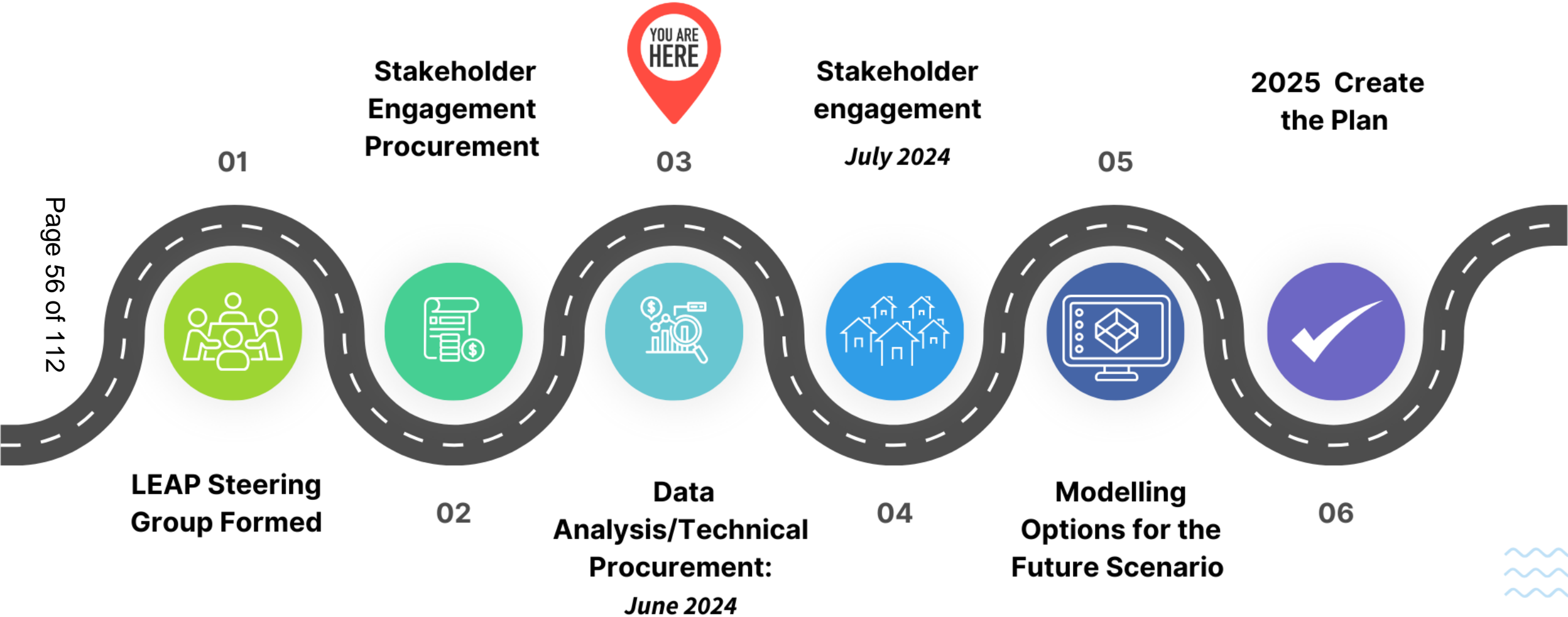
Procurement documents, primarily the specifications, are being finalised with the aim to launch the tender by end of June.

## ✓ Stakeholder engagement

Website text for the LAEP project has been drafted and is with CCC Information Services team to further optimise the language for web use. This will be hosted on the Cambridgeshire County Council website and can be updated as the project progresses. A link will be provided for other LAs to use on their websites.

The stakeholder questionnaire is still in development. This will need a steer from the group in due course as to the depth and length of questions.

# The roadmap to a functional LAEP







**THANK YOU**

Find out more about the LAEP at [Catapult](#)

Questions?

# Appendix

Grid Delays: [Grid connectivity: the scale of the issue at hand - Current News \(current-news.co.uk\)](#)

Heat The Streets [Heat the Streets \(catapult.org.uk\)](#)

The Peterborough Laep [Developing a LEAP: Peterborough City Council - Energy Systems Catapult](#)

**Public  
Key Decision - No**

## HUNTINGDONSHIRE DISTRICT COUNCIL

**Title/Subject Matter:** Garden Waste Subscription Service Update

**Meeting/Date:** Overview & Scrutiny – 11<sup>th</sup> July

**Executive Portfolio:** Councillor Simone Taylor

**Report by:** Andrew Rogan, General Manager for Operations

**Ward(s) affected:** All

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### **Executive Summary:**

Huntingdonshire District Council approved the decision in September 2023 to introduce a garden waste subscription service. This service went live on the 1<sup>st</sup> April 2024. The design and the role out of the scheme was informed by significant engagement and input from members, parish councils and the feedback they provided from their communities.

We committed to providing members with updates on the impact of the scheme, and the supporting presentation is designed to do that and to enable councillors, to explore the delivery of the project, and to raise any questions that they have.

### **Recommendation(s):**

It is recommended that the Panel:

1. Review and comment on the presentation outlining the early results of the introduction of the garden waste subscription service.

## **1. PURPOSE OF THE REPORT**

- 1.1 This report seeks to inform members on the outcome of the introduction of the garden waste service, and to provide members with the information to scrutinise delivery, and to appropriately inform their residents should they have questions.
- 1.2 The presentation covers all aspects of the project planning, operational delivery and community initiative schemes enacted as part of the change, and input is sought on all three areas.

## **2. SUMMARY OF THE PROJECT**

- 2.1 The service went live as planned on the 1st April 2024, which was a bank holiday, and with minimal operational issues to both the waste collection service and customer services.
- 2.2 Subscription demand has been higher than forecast, with significant take up of the “early bird discount”, which enabled residents to take advantage of a preferential subscription rate, which will be held for three years. This also enabled the service to take advantage of being able to use this subscription rate to use February and March to design waste rounds, and minimise operational issues when the service went live. The outcome of this scheduling on large numbers of subscribers across the district meant that collection days and the fortnightly scheduling did not have to change for residents.
- 2.3 The service was designed to be digital by design, supported by enhanced customer service support in our call centres. Between the end of November 2023 and the end of May 2024 the customer service team answered and dealt with 13,063 enquiries. Given that the bin subscription service has approximately 40,000 subscriptions this equates to two-thirds of subscriptions being handled entirely digitally and is testament to the technical delivery of the project, allowing residents to subscribe and have payment taken entirely via the HDC website.
- 2.4 The recognition of the scale of the change to residents was clearly understood as part of the programme, and planned for via additional customer service resource, and communication support. The high level of take up, and relatively low level of customer contact, missed bins and complaints, indicate that impacts of the change have been minimised.
- 2.5 In seeking to minimise the impact of the service changes, the council committed to a programme of community initiatives to seek to ensure that no member of the community was differentially impacted by the service. Full details can be found here - Garden Waste Community Initiatives - [Huntingdonshire.gov.uk](http://Huntingdonshire.gov.uk). Take up on these services has been slower than anticipated, but this is likely in part due to be the higher than anticipated take up of the subscription service, and the slow start to the growing season.

## **3. LINK TO THE CORPORATE PLAN, STRATEGIC PRIORITIES AND/OR CORPORATE OBJECTIVES**

- 3.1 The garden waste subscription service contributes to Priority 3 of the corporate plan, and our commitment to “Doing our core work well”.

## **4. RESOURCE IMPLICATIONS**

- 4.1 The current financial costs of the service are within the budget envelope agreed for the project, and will be subject to quarterly reporting.

## **5. ENVIRONMENT AND CLIMATE CHANGE IMPLICATIONS**

## **6. LIST OF APPENDICES INCLUDED**

Appendix 1 – Garden waste subscription service update presentation

### **CONTACT OFFICER**

Name/Job Title: Andrew Rogan, General Manager Operations  
Email: [andrew.rogan@huntingdonshire.gov.uk](mailto:andrew.rogan@huntingdonshire.gov.uk)

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# Garden Waste Subscription Service

Operational  
performance

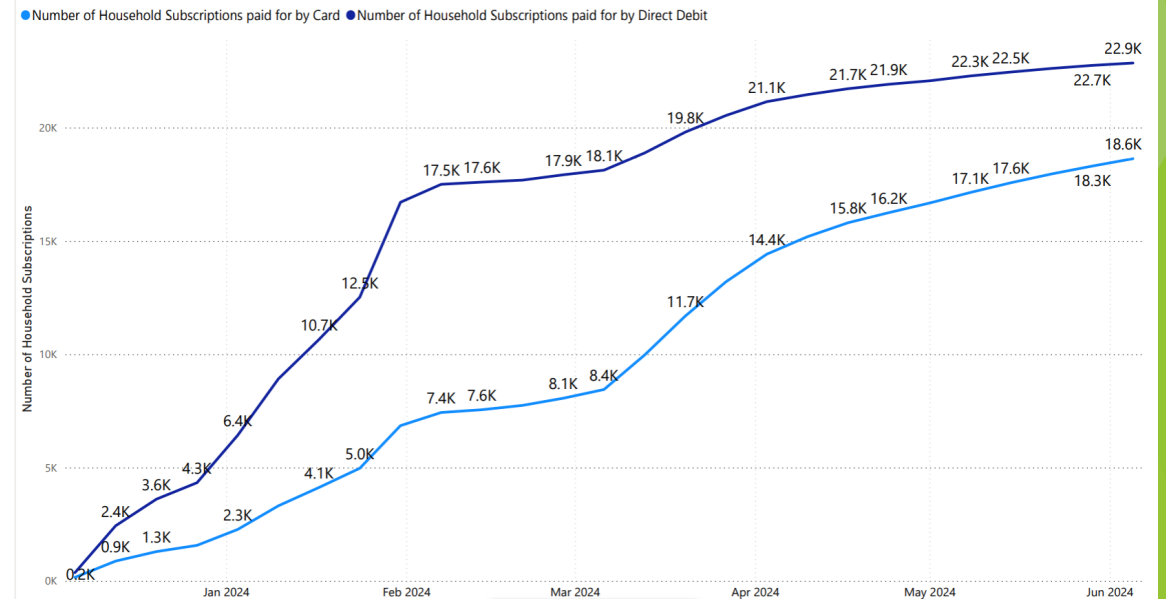
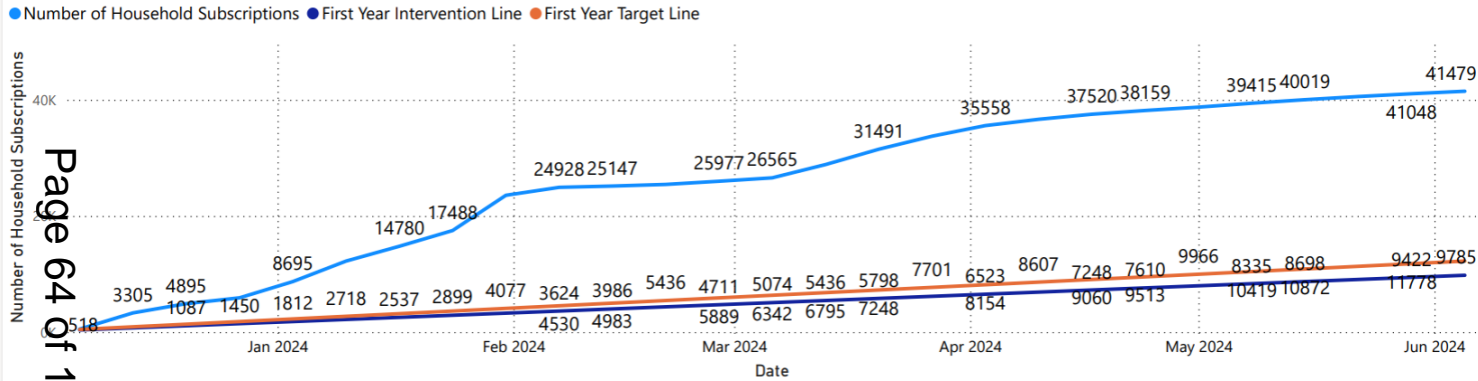
Summer 2024

- Project close and  
transition into BAU  
update

# 1. Subscriptions and payment methods

## \*\*\*update to include w/c 10 June

Cumulative total number of household subscriptions by Date





## 2. Change over; schedules, crews and missed bins

April and May 2024

▶ 194,279 scheduled garden waste collections

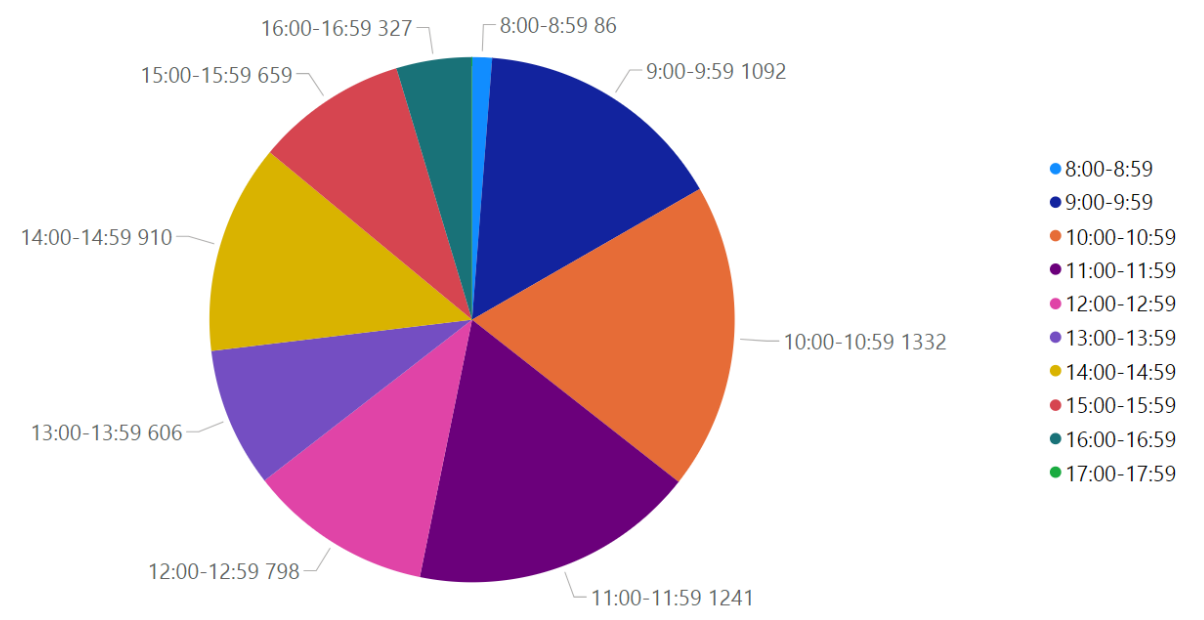
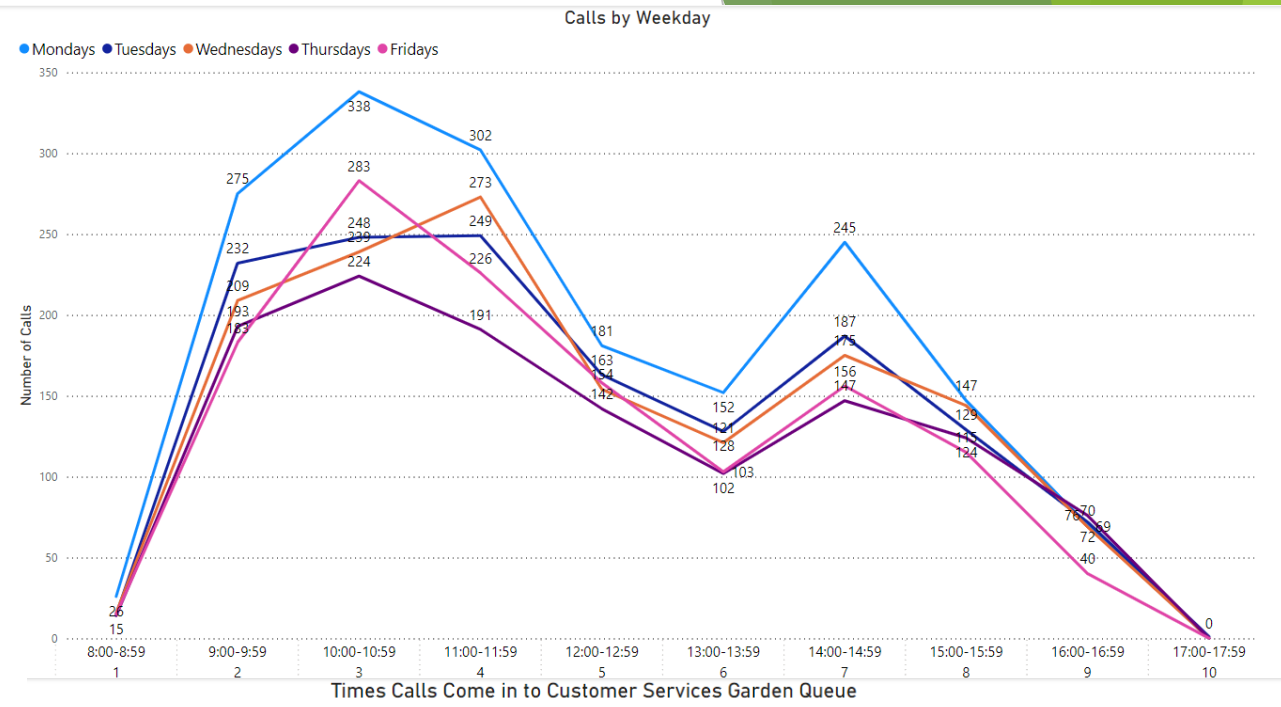
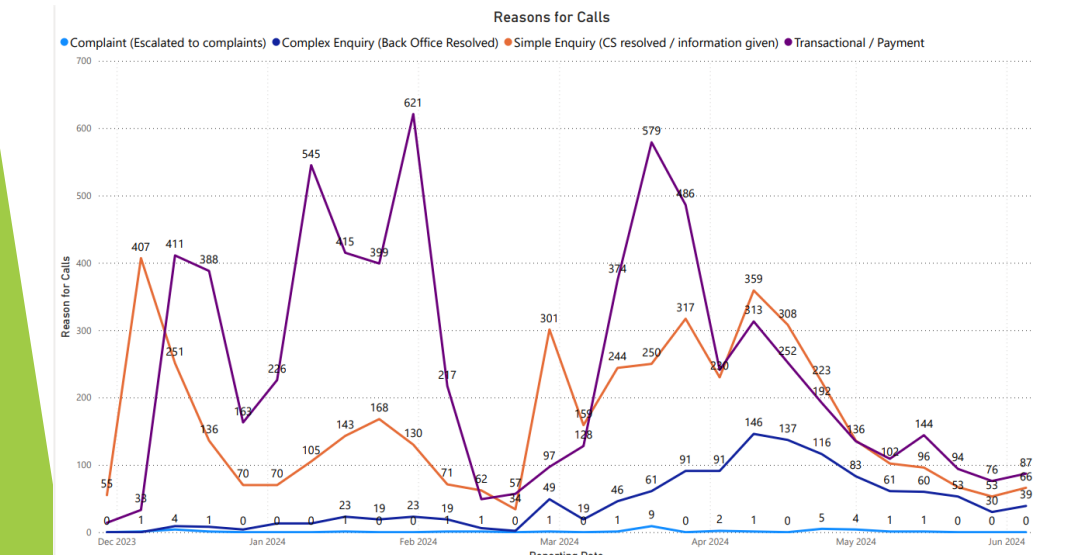
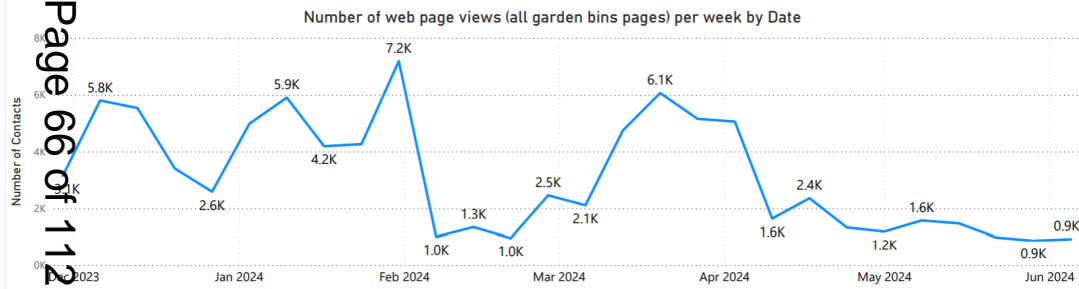
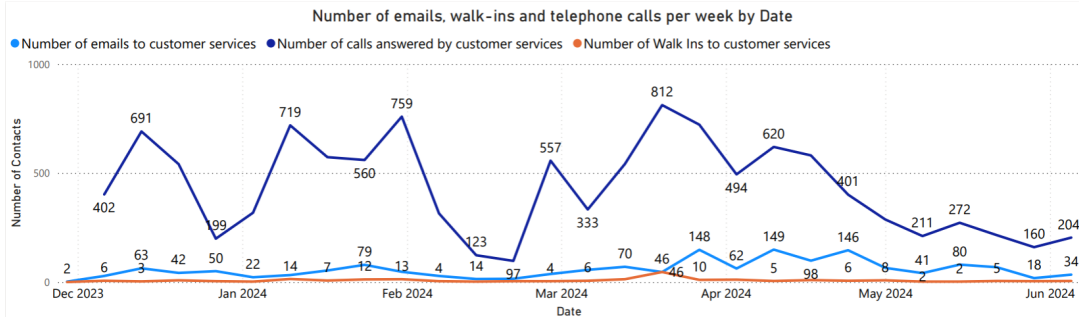
▶ 4,317 collections per day

Average 7.5 bins missed per day across 5 collection rounds

To date the culminative performance target for the service is 540 missed bins. Year to date there have been 744 missed bins reported across all services. This is higher than expected and predominately through garden collection which was anticipated with the introduction of new collection rounds.

▶ Feedback from residents to the collections crew has been positive. Residents have been keen to understand how the crews know where subscriptions are in place. The crews are still receiving a healthy supply of cakes and drinks from residents to show their appreciation.

# 3. Resident contacts to date



Page 66 of 112

# 4. Saturday freighters

- ▶ 555 visits to date.
- ▶ 14.41 tonnes has been received.

Garden waste has arrived in various forms from tonne bags, trailers to a bin being towed by a resident on their mobility scooter.

Between April and May there were 32 sites available therefore an average 17 visits per site. The cost to us to provide the service to those who have visited so far equates to £23 per visit.

**No commercial waste has been brought to the freighters.**



Page 67 of 122



St Neots  
Trina Corbett · 25 May at 10:11 · 🌐  
Just used the new garden waste drop off in Riverside car park. Even helped us put it in their bins!

1 w Like Reply



**Philip Dockerill**  
I used this service last weekend at One Leisure. Quick and easy 👍

1 w Like Reply



**Trina Corbett** *Author*  
Neil Parrish exactly why I posted it. If it isn't used we will lose it too or as stated they will only locate in areas it is shown to be used.

1 w Like Reply



**Marcus Pickering**  
Neil Parrish it was planned all along. Take up has been higher than expected.

# 5. Home composting

- ▶ The compost bin offer allows residents to purchase up to two 220 litre black home composter converter for £10 each (usually £30.84) plus the delivery charge of £3.99
- ▶ Composter is delivered directly to the resident.
- ▶ 136 composters have been purchased since the scheme launching in mid-March

Page 68 of 112

getcomposting

COUNCIL OFFERS COMPOSTING FOOD WASTE WATER SAVING SUPPORT

Find the Perfect Composter for Your Space

HOME > BLACKWALL 220 LITRE BLACK COMPOST CONVERTER

★★★★★ 280 Reviews

**Blackwall 220 Litre Black Compost Converter**

£10.00 ~~£30.84~~

Transform your kitchen and garden waste into nutritious, valuable compost that enriches your soil and nurtures your g... [Read more](#)

Choose size: **220 LITRE** 330 LITRE

Choose colour: **BLACK** GREEN

Add these extras:

- Straight 5 Litre Green Kitchen Caddy £6.99
- Compost Aerator £9.99
- Straight 5 Litre Silver Kitchen Caddy £6.99

Shipping from £3.99

Sum of Ordered Quantity	Month			
Product by Month	Feb 2024	Mar 2024	Apr 2024	Grand Total
Be Green 500ml Compost Maker		4	10	14
Be Green 500ml Water Butt Freshener			1	1
Blackwall 220 Litre Black Compost Converter			4	4
Blackwall 220 Litre Black Compost Converter - HUN		68	68	136
Blackwall 220 Litre Green Compost Converter		6	1	7
Blackwall 330 Litre Black Compost Converter	1	6	2	9
Blackwall 330 Litre Green Compost Converter	4	7	1	12
Blackwall Compost Converter Base Plate	1	37	15	53
Blackwall Twin Pack Bokashi Bin			1	1
Bokashi Bran 3kg Refill			1	1
Compost Aerator	1	10	5	16
Green Johanna 330 Litre Compost Bin			1	1
Green Johanna 330 Litre Compost Bin with Insulating Jacket		1	1	2
Mini Rainsaver 100 Litre Green Water Butt Kit			1	1
Straight 5 Litre Black Kitchen Caddy		1		1
Straight 5 Litre Green Kitchen Caddy			1	1
Straight 5 Litre Silver Kitchen Caddy		3	4	7
Thermo-King 600 Litre Compost Bin		1		1
<b>Grand Total</b>	<b>7</b>	<b>144</b>	<b>117</b>	<b>268</b>

Count of Order	Month			
Order Source	Feb 2024	Mar 2024	Apr 2024	Grand Total
facebook		9	22	31
local council website	3	83	54	140
other			1	1
repeat customer		1		1
search engine - Google	2	15		17
word of mouth	1		7	8
(blank)		8	5	13
<b>Grand Total</b>	<b>6</b>	<b>116</b>	<b>89</b>	<b>211</b>

# 6. Local Community initiatives; land management and Parish Councils

Page 69 of 12

Community Initiative	
Parish Council bin requests (to be located at a central location)	7 Parish Councils 48 bins allocated
Land management bin requests	9 Parish Councils

## Household Recycling Centres

- ▶ Garden waste tonnages at the recycling centres have increased by a total of 72.92 tonnes in April. May's tonnages to be confirmed
- ▶ 'We are monitoring the impact of the Huntingdonshire District Council service change on garden waste accepted at household Recycling Centres and the residual waste stream. It is currently too early to assess due to the limited data available and the service only starting in April 2024, but we will continue to monitor, and will provide feedback once a clearer picture becomes available.'



	Year	April
<b>Alconbury HRC</b>	23/24	34.38
	24/25	51.22
		Increase of 16.84
<b>Bluntisham HRC</b>	23/24	85.94
	24/25	109.10
		Increase of 23.16
<b>St Neots HRC</b>	23/24	66.10
	24/25	99.02
		Increase of 32.92
		<b>72.920</b>

# 7. Removal of unwanted bins

- ▶ 3,221 bins have been requested for removal to date
- ▶ Removals will be starting w/c 8<sup>th</sup> July
- ▶ Resident will be notified via email where an email address has been provided. The schedule will also be communicated via social media and the district council website

Parish	Count of removals	Parish	Count of removals	Parish	Count of removals	Parish	Count of removals	Parish	Count of removals	Parish	Count of removals
Abbots Ripton	3	Conington	2	Great Paxton	13	Little Paxton	105	St. Ives	256	Wyton-on-the-Hill	24
Abbotsley	8	Covington	4	Great Staughton	5	Needingworth	2	St. Neots	779	Yaxley	114
Alconbury	23	Diddington	1	Haddon	1	Offord Cluny and Offord D'Arcy	22	Stilton	25	Yelling	10
Alconbury Weston	13	Earith	34	Hail Weston	8	Old Hurst	7	Stow Longa	2		
Bluntisham	39	Easton	2	Hamerton and Steeple Gidding	2	Old Weston	1	The Stukeleys	55		
Brampton	92	Ellington	12	Hemingford Abbots	6	Perry	10	Tilbrook	3		
Brinton and Molesworth	2	Elton	7	Hemingford Grey	57	Pidley cum Fenton	15	Toseland	1		
Broughton	6	Farcet	17	Hilton	17	Ramsey	123	Upton and Coppingford	5		
Buckden	45	Fenstanton	36	Holme	17	Sawtry	98	Upwood and the Raveleys	21		
Buckworth	1	Folksworth and Washingley	20	Holywell-Cum-Needingworth	29	Sibson-cum-Stibbington	6	Warboys	80		
Bury	22	Glatton	2	Houghton and Wyton	27	Somersham	85	Waresley-cum-Tetworth	2		
Bythorn and Keyston	7	Godmanchester	142	Huntingdon	419	Southoe and Midloe	4	Winwick	1		
Catworth	3	Grafham	7	Kimbolton	16	Spaldwick	6	Wistow	13		
Chesterton	3	Great Gidding	8	Kings Ripton	3	St Ives	1	Wood Walton	5		
Colne	18	Great Gransden	16	Leighton	2	St Neots	13	Woodhurst	18		

# 8. Fly Tipping

	Number of Fly Tips		Number of Garden Waste related fly tips	
	2023	2024	2023	2024
April	558	311	22	19
May	341	356	21	35



# 9. Existing Contact and support for our residents

- ▶ Digital by design and will continue to be optimised
- ▶ Permanent additional Customer Service Advisers in post to meet demand.
- ▶ Call routing in place for customer calls; select 1 to streamline calls to the trained garden waste subscription service call handlers
- ▶ Customer Service Advisers available to undertake the transaction on behalf of the resident if they are unable to do so online
- ▶ Complex enquiries eg: schools, communal bin locations, domestic households with 4 bins or more, will be contacted directly by the Waste minimisation team and directed to the back-office team to assist
- ▶ Existing Direct debit customers will be contacted early 2025 with details about when the annual payment will be taken
- ▶ Assisted bin collection for residents who apply



# 10. Food waste and next steps

- ▶ We have worked hard with the County Council and District colleagues to pursue food waste collection at the earliest opportunity following introduction of the Government’s “Simpler Recycling Plans”
- ▶ We will join the new food waste scheme at the earliest opportunity
- ▶ The current waste contract in Cambridgeshire and Peterborough legally guarantees all of our waste to the current provider, in the current form of collection. Preventing earlier introduction.
- ▶ We have had unequivocal legal guidance that under the current legislation “Domestic food waste cannot be legally placed in a charged for garden waste bin” but will address this via early introduction of the food waste scheme.

# Any Questions?



# Thank you

**Public  
Key Decision - No**

## HUNTINGDONSHIRE DISTRICT COUNCIL

**Title/Subject Matter:** Community Health and Wealth Building Strategy Principles

**Meeting/Date:** Overview & Scrutiny – 11<sup>th</sup> July

**Executive Portfolio:** Councillor Ben Pitt

**Report by:** Oliver Morley, Corporate Director (People)

**Ward(s) affected:** All

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### **Executive Summary:**

Shared for comment are a set of principles for a new local strategy which we seek feedback and input from Members on, before full work on strategy design takes place. This Community Health and Wealth Building Strategy is designed to practically support the Health Embedded, Inclusive Economy and Pride in Place journeys in the Huntingdonshire Futures Place Strategy, support the objectives within our Corporate Plan, and clearly signal to partners how we wish to work collaboratively with them to support the Place Strategy objectives.

Huntingdonshire District Council published a Community Strategy in October 2021, which laid out how we would work to support residents post Covid. Seeking to support residents to achieve positive outcomes, and to evolve the way we deliver services to support residents to succeed. The strategy had at its heart a focus on our residents and ensuring that the rich partnership landscape in which we operate and the common success factors such as employment are considered to maximise our collective contribution to positive outcomes.

The refresh of the corporate plan identified three priorities, which includes “Priority 1 – Improving quality of life for local people”, and a focus on preventing and resolving crisis, and seeing to maximise the quality of life for residents. The Corporate Plan also introduced a clear focus on maximising the contribution the Council has on improving resident outcomes through the way it works, through for instance the decisions it makes on employment, and purchasing decisions. This is an objective shared by other local public sector partners. This intent is captured in the corporate plan via a commitment to review the Community Investment Strategy and our Social Value which are scheduled for this year.

Finally the Council has a clear ambition to engage more meaningfully with residents. This intent is captured in the Council’s engagement principles presented in September 2023, which includes a clear commitment to Decide Together and take Action Together, where the opportunity for genuine options

appraisal and action exist and the public can play a meaningful role in inputting into decisions. Given the focus on improving quality of life locally, it is imperative that residents their hopes and their experiences, inform any decisions on what we as a Council decide to do, enable or influence.

These three factors and consideration of how they are best achieved has led to significant review of best practice elsewhere, and consideration of the most effective and financially sustainable approaches taken by other places to delivering these outcomes. This led to a commitment to the development of a Community Health and Wealth Building Strategy. Taking as its starting point the approach captured in the areas 2021 Community Strategy, with its focus on the needs of residents, and working to ensure communities and local public services work to support success, through sensible use of data, and aligned service activity and delivery.

The principles then propose we endorse the Community Wealth Building Approach pioneered by Preston Council and the Centre for Local Economic Strategies (CLES), as a framework and model recognised by public sector partners, to help shape place based collective action. Finally, we propose to pioneer some intensive engagement sessions with representative resident groups to inform this strategy and its approach, but also as means of delivering the strategy into the future. This information is shared for feedback, visibility and comment, and to ensure the approach maximises the benefits that are delivered for local residents.

**Recommendation(s):**

It is recommended that the Panel:

1. Review and comment on the Community Health and Wealth building principles, the approach and outline plan.

## 1. PURPOSE OF THE REPORT

- 1.1 This report seeks to engage and consult with members on the principles and approach will inform the development of the Community Health and Wealth Building Strategy, as well as the proposal for use of aspects of “Community co-production/deliberative democracy” which were actions in this year’s Corporate Plan.

## 2. BACKGROUND TO THIS WORK

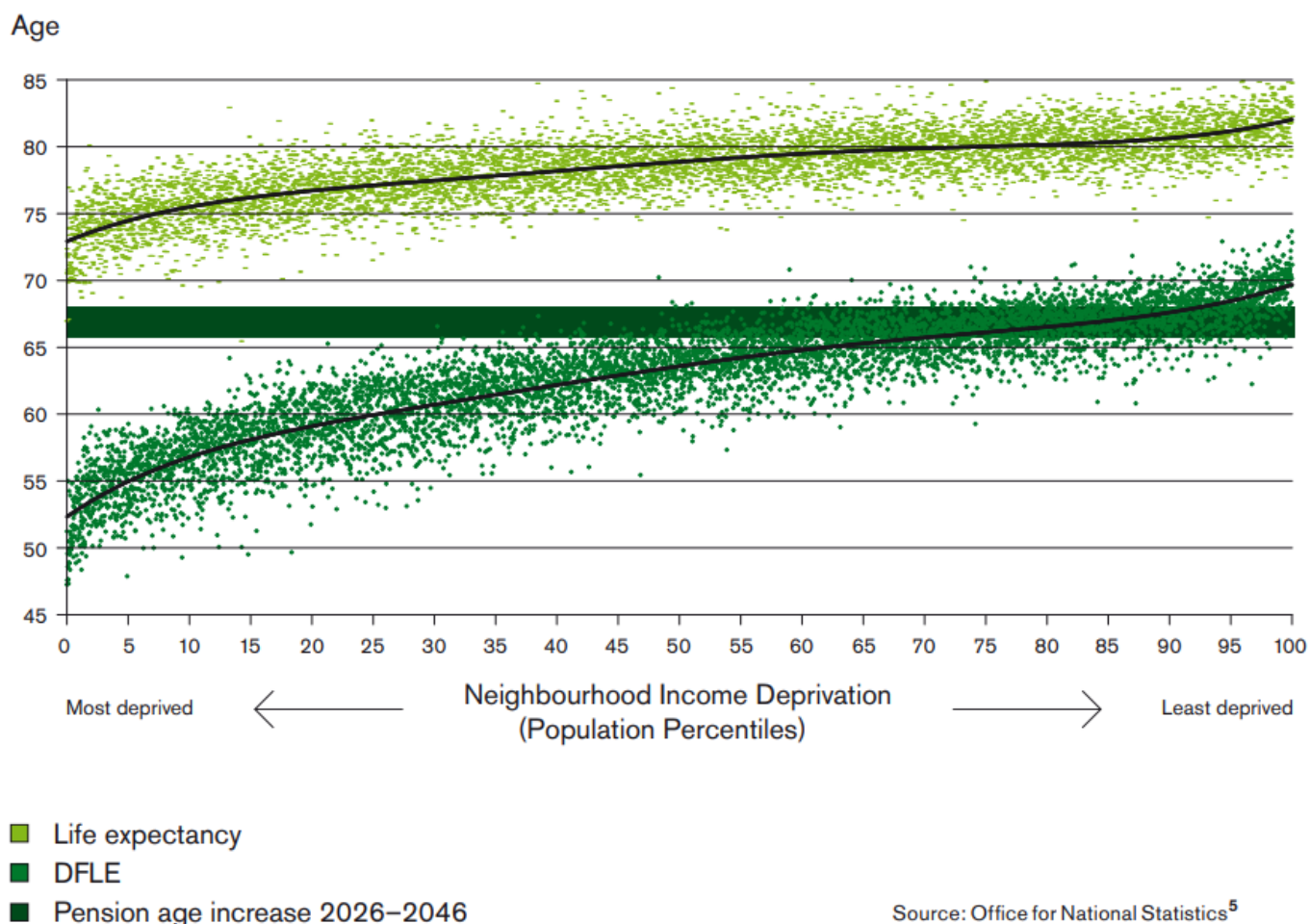
- 2.1 The pressures facing local Councils and other public sector institutions are significant. Rising demand driven by demographic factors such as an aging population, a population increasingly affected by lifestyle related illnesses, and a decrease in good mental health, combined with changes in the workplace all see greater proportions of public sector budgets directed to dealing with expensive statutory demand, and huge pressures particularly on social care budgets.
- 2.2 These challenges are only matched by the ambition that our Members and organisations have for our residents, and the desire that exists to use every lever to maximize positive outcomes for Huntingdonshire residents. These ambitions are effectively captured in the 30 year vision for the area in the Huntingdonshire Futures strategy, a shared Strategy across all local partners and residents. As well as in our own Corporate Plan, which viewed challenges through a lens of “do, enable, influence”, recognizing that Councils are often not able, or not best placed to deliver some of the changes that residents want in their lives, rather to create the conditions for success and quietly co-ordinate behind the scenes.
- 2.3 Huntingdonshire’s 2021 Community Strategy – Transition Plan 2021 to 2023, was built on significant engagement with the public during Covid and beyond, where the Council spoke personally to 1 in 6 households in the area, and reviewed evidence of what solutions work, and what residents wanted. This input confirmed that prevention is better than cure, the role of good employment as primary to resident and household success and saw the Council make commitments to seek to join up public service delivery where opportunities to support positive outcomes exist.
- 2.4 Huntingdonshire District Council, Cambridgeshire County Council, the network of Health providers from GP practices to North-West Anglia Foundation Trust, Schools and Local Colleges, the Blue light services of Fire and Police, and allied Government investments from infrastructure to government agencies often share very similar objectives for our residents. In combination they also spend hundreds of millions of pounds a year in our area, in the staff they employ, the buildings they operate and the services and products they buy. Recognition of this fact has always been acknowledged in Huntingdonshire, and a commitment exists to enhance the work in procurement and commercial investment. This document seeks to develop an approach which seeks to retain a higher proportion of the social value of this spend for the benefit of Huntingdonshire residents.

## 3. PROPOSED APPROACH – FOCUS ON OUTCOMES

- 3.1 Various models exist that lay out the factors that contribute most significantly to high quality of life for residents. From Maslow’s hierarchy of need to social determinant models endorsed by the government and others. These models show how factors in people’s lives contribute to lifelong prosperity, whilst often described as “determinants of health models” because a lot of the research comes from health. This is largely driven by the quantifiable evidence base available to health in terms of years lived, years lived in good health, and issues of major illness which are recorded as routine, and more easily quantified than local government equivalents. However, as a local authority we effectively view this kind of health data – life expectancy, years lived in good health as a core aspect of quality of life and our ambitions in this area as a Council, in addition to being an important result in itself.
- 3.2 Probably the most famous study on the role of social determinants, or as we might call them “root causes” was the 2010 study '**Fair Society, Healthy Lives**', more commonly referred to as the Marmot review after the name of its primary author, Sir Michael Marmot. What the review demonstrated was

a causal link between income and life expectancy (Figure 1). As the report concluded “There is a social gradient in health – the lower a person’s social position, the worse his or her health. Action should focus on reducing the gradient in health.” The most critical aspect in terms of changing this outcome is good employment, support to achieve it, and action to remove the barriers to accessing it. **That is why we are proposing a Health and Wealth Building Strategy as good employment for our residents is the key driver of both Health and Wealth. We propose making employment and skills one of the key objectives of this approach.**

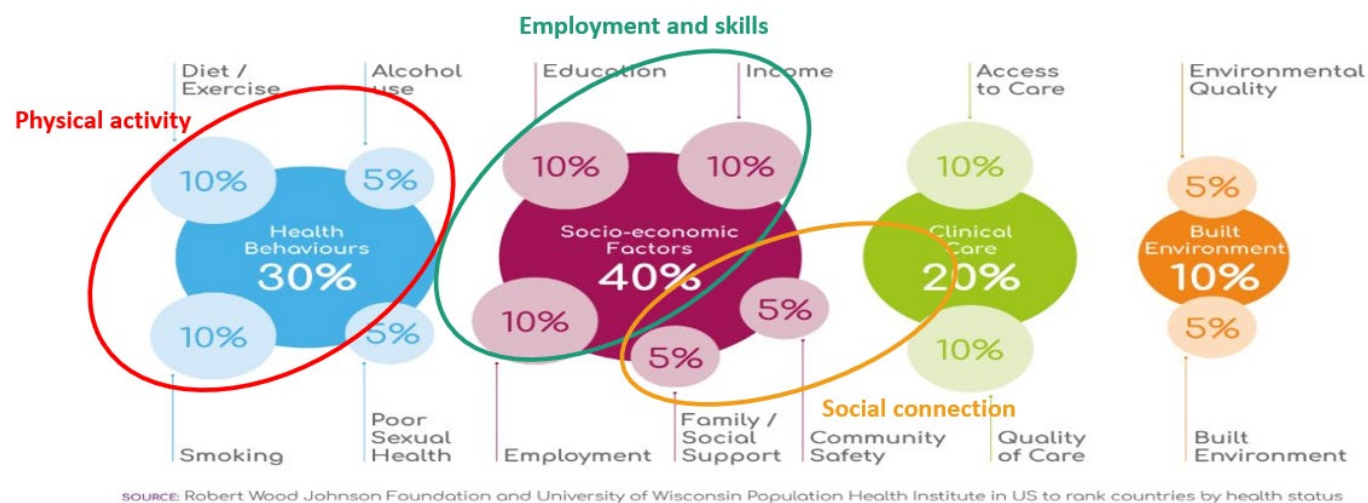
**Figure 1** Life expectancy and disability-free life expectancy (DFLE) at birth, persons by neighbourhood income level, England, 1999–2003



- 3.3 There is a strong financial case for seeking to work in this way. It is important to recognise that this approach has at its core a recognition of the economic (wider economic benefit), financial (organisational cost), and social (impact on residents and communities) benefits/cost of such an approach. The cost of ill health, unemployment, sickness, are very real to our organisations and the wider economy. Employment on the other hand generates local tax, reduces likely demand on public sector services, but also increases wellbeing, physical activity, and educational success of children.
- 3.4 This approach is about more than health and employment, however. Figure 2, shows the Robert Wood Johnson social determinant model, indicating the contribution that various factors make to overall health. The 30% contribution to overall health made by income, employment and education link clearly to the role of employment and skills. However, two other areas also emerge, those around physical activity and physical wellbeing and social connection and community, are also highly significant. When these three areas are added together, they amount to approximately 2/3's of the overall factors that contribute to good health/quality of life.
- 3.5 Physical activity improves physical health, but evidence shows it also makes a significant contribution to positive mental health and wellbeing. Critically it is also a core service that HDC deliver routinely

and effectively through our One Leisure, Active Lifestyles, Countryside and Open Spaces teams. Our work delivered via Community Health projects over recent years, and warm spaces, also show our ability to enable and influence in this space, and the success that comes from us effective partnership working with communities. We propose this being a priority focus for the Strategy.

**Figure 2**



- 3.6 The importance of social connection and community were clearly captured in the areas 2021 strategy. That focus remains core to what we are trying to achieve. Figure 2 clearly shows that a minimum of 10% of health outcomes are a result of social support, and community safety. Cohesive, supportive communities improve lives, increase personal capacity and self-reliance and reduce the demand on the public sector. Evidence shows that two people with identical situations will do better or worse depending on the supportiveness of the community in which they live. The overlap between social support, work, and physical activity are also clear, given the latter two activities are often areas where we both make friends and networks of social support, so these areas should be mutually supportive. We propose making social connection and community support a key objective of the approach.
- 3.7 This approach does not underestimate the role that the built environment plays in wider outcomes. However, this strategy predominantly focusses on the residents rather than the built environment. This approach however will feed into the development of the refreshed local plan refresh and the areas economic strategy which are both in development.
- 3.8 Central to the ability to address gaps across the three proposed objectives – Employment and skills, Physical activity and Social connection, will be understanding the desires of residents, and the gaps or barriers that would enable them to take up more of these options. Section 5 of this paper outlines the approach we propose to take to capture this input. The three areas also mirror the journeys within the Huntingdonshire Futures Place Strategy that we are already committed to – Inclusive Economy, Health Embedded, and Pride in Place.

#### 4. PROPOSED APPROACH – BUILDING ON COMMUNITY WEALTH BUILDING PRINCIPLES


- 4.1 Selecting the objectives that will be supported by a strategy such as this is relatively easy. The greater challenge comes in identifying the resource and mechanism (the what and the how) to deliver this approach given the continuing demand and resource challenges facing the public sector. A number of different approaches have been pursued nationally to deliver on local priorities of the sort that Huntingdonshire is pursuing. Last year's Corporate Plan included an action to review the benefits of "a local campaign of the sort pursued by Wigan, East Ayrshire or Preston". These three models represent three of the most prominent strategic approaches to working with the community and partners to deliver such an approach, all of which have been considered.
- 4.2 The Wigan approach which is perhaps the most famous example has at its heart a contract between residents and Council in terms of expected behavior and expectation, supported by a significant investment in supporting community infrastructure and voluntary groups.

- 4.3 The East Ayrshire approach is a far reaching approach to community plans that has a significant contribution from residents to set local priorities and to move money between services, through referenda and consultation processes.
- 4.4 The Preston model is a model known as Community Wealth Building, which builds on a well established model of the role of “anchor institutions”, and their role in communities. This is the most actively pursued approach of the three nationally, ties in well with the stated objectives of partners, and is the most deliverable and closely aligned to our corporate plan. This is the model that we propose to structure our approach around.
- 4.5 Community Wealth Building is a model developed by the Centre for Local Economic Strategies (CLES), which has at its heart a recognition that the decisions that large organisations make in conducting their business have the potential to make significant contributions to local social, economic and environmental success. The model contains five “pillars”
- Fair employment and just labour markets
  - Progressive procurement of goods and services
  - Socially productive use of land and property
  - Plural ownership of the economy
  - Making financial power work for local places

These pillars supported by underlying best practice and frameworks, enable public sector agencies to consider how their approach to procurement, investment, employment practices, and their use of land can further local social outcomes.

- 4.6 Figure 3 below, shows the impact that such an approach across partners in Preston (a district authority with a smaller population than Huntingdonshire) has had over a 10 year period.

**Figure 3**



## Preston – developing an anchor approach



- Increased total spend by anchors
- £70m more for city economy
- £200m more for regional economy
- Created 1,600 more jobs
- 4,000 more people being paid the real living wage
- Food co-op and tech co-ops supported by anchors
- Using local pension funds to invest in local area
- Local at municipal energy
- Preston has moved up deprivation index
- Most improved place to live in UK

- 4.7 Part of the reason for an approach like this, is the momentum that already exists across local partners, and the close alignment with local shared objectives. Figure 4 identifies opportunities in the area, and work already underway, that link neatly to the community wealth building pillars. There is no desire or intent to pursue everything all at once, but to measured



view across opportunities and to progress with those where the opportunity is greatest, and the appetite strongest.

**Figure 4**

CWB Pillar	What we already have planned	Challenges in the public sector system	Opportunities for us and our residents	Why would a Hunts resident care?	What would we need to do?
Progressive procurement of goods and services	<b>1. Social value policy review</b>	How to deliver community outcomes with limited capacity	7% of HDC spend is within Hunts. Could generate £XXm of local contribution.	Jobs for local residents.	<b>4. Invest in progressive procurement and work with partners.</b>
Socially productive use of land and estate	OPE Development of housing	Housing availability	<b>3. Rebuild of H'brook Hospital</b> A428, EWR.	Housing supply More pleasant place	<b>6. Enhanced land holding review and approach.</b>
Fair employment and just labour markets	Apprentices <b>1. Continue toward employer of choice</b>	NHS workforce strategy. Extensive use of locums. Social care workforce Food waste work	Linking of local jobs to residents who will benefit A428, EWR build. Leisure build.	More local jobs. Delivered by local people.	<b>5. Develop employment pathways with partners for our residents.</b>
Making financial power work for local places	<b>1. CIS review &amp; CIL refresh</b>	Inequality and housing affordability	CIS reserve and partner investment approaches & local pension fund		<b>6. Influence investment of local Pension &amp; inv funds</b>
Plural ownership of the economy		CCC are pursuing in social care	Support of CIC's and Co-ops		

- 4.8 Maximising how our own policies contribute to local social outcomes is a step entirely in our control. Within this local procurement spend, and ensuring the principles included within our new social value policy support local outcomes, is perhaps the biggest contribution that we can make to local employment in the way that we conduct our day-to-day business as a council. This will be combined with continued focus and delivery of our workforce strategy. Increasing the local spend where it makes financial sense to do so, will support local employment, and local tax receipts. Partners are exploring similar approaches and are keen to explore this further with us. Cambridge City Council are already taking this approach. We would propose to work this up as a focussed area of work.
- 4.9 North West Anglia Foundation Trust (NWAFT) are committed to the full rebuild of Hinchingsbrooke Hospital over the next 10 years, maximising the benefit for local residents of the design and build of this £750million scheme, has the potential to be a significant boost to local employment and the local economy more broadly. This will also help with alignment of the work underway with the Cambridgeshire and Peterborough Combined Authority. We would propose to work closely with NWAFT on maximising the social benefit of the development in line with the principles of community wealth building.
- 4.10 A range of other options are also being considered which can be discussed at the meeting. Principally these will be seeking to link our residents with the opportunities identified in section 3 of the report, for instance linking young people with jobs, or seeking to support social cohesion through the delivery of our services. We would propose to work up a delivery plan in this area, subject to resource and annual review.
- 4.11 There is significant interest across local stakeholders in an approach like this, and senior level engagement has taken place with several stakeholders on this. We would propose undertaking formal engagement with key public sector stakeholder once we have member direction and endorsement of this as an approach.

## **5. PROPOSED APPROACH – COMMUNITY CO-PRODUCTION**

- 5.1 This approach seeks to place outcomes for residents at the heart of the strategy. Any projects that are developed in response therefore need to have a good understanding of the needs, desires and challenges that those residents have, and how any solutions could best support these. In many places this may not see us “do” much, rather it may be about enabling and influencing to join up activity and create smooth pathways for residents.
- 5.2 Best practice elsewhere proposes the use of representative community co-production groups. This would involve the recruitment of a series of representative panels of local residents, to seek their guidance on how best to support the quality of life outcomes identified in section 3 of this report. These panels will be independently facilitated, and will receive evidence inputs to inform residents contributions. We will seek attendance by partners to ensure a broad reflection on the evidence provided. We propose to share outputs from these sessions will be shared with trusted partners. These groups would be supported by digital engagement platforms and engagement sessions with members, and partners.
- 5.3 In delivery of these co-production sessions we would propose taking as a starting point objectives identified in section 3, around employment, physical activity and social connection, which are all evidence based and were co-developed as part of the Huntingdonshire Futures Work. We will then use the workshops to explore and test how we could enhance these opportunities for residents. The feedback from these sessions will both inform the strategy but critically also inform the ask of partners and ourselves for how we ensure community wealth building initiatives such as the Hinchingsbrooke Rebuild or a targeted employment scheme reaches the residents we wish to support. This is key as well, as we are likely to receive feedback that goes beyond the delivery of our services, to the way services are delivered across organisations. We will capture and make use of this feedback in informing work elsewhere across the organisation such as the planned customer contact review.
- 5.4 These sessions will also support the development of capability in this community co-production/deliberative democracy space. Critically our proposal is that these sessions provide evidence which helps inform elected politicians decisions, rather than replacing the critical elected representative role. Using this approach we believe will result in a strategy better informed by community needs but also test a co-production approach which could have wider application to specific aspects of the delivery of this approach in the future, but also how the Council operates more broadly.

## **6. LINK TO THE CORPORATE PLAN, STRATEGIC PRIORITIES AND/OR CORPORATE OBJECTIVES**

[\*\(See Corporate Plan\)\*](#)

## **7. RESOURCE IMPLICATIONS**

- 7.1.1 The development of the Health and Wealth Building Strategy will be within existing resources. The developed strategy will come with a supporting financial proposition, however the majority of the funding is anticipated to come from alignment of business as usual activity and the constructive use of one-off funding pots.

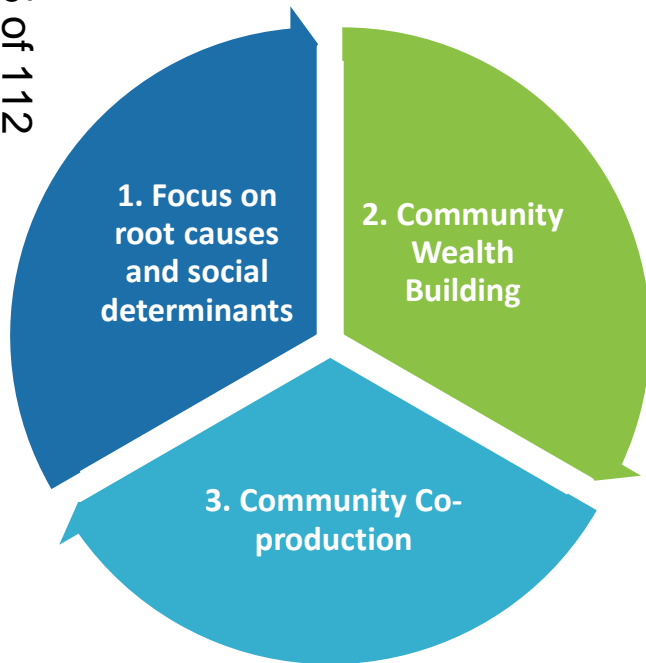
## **8. LIST OF APPENDICES INCLUDED**

Appendix 1 – Community Wealth Building principles for Scrutiny July 2024

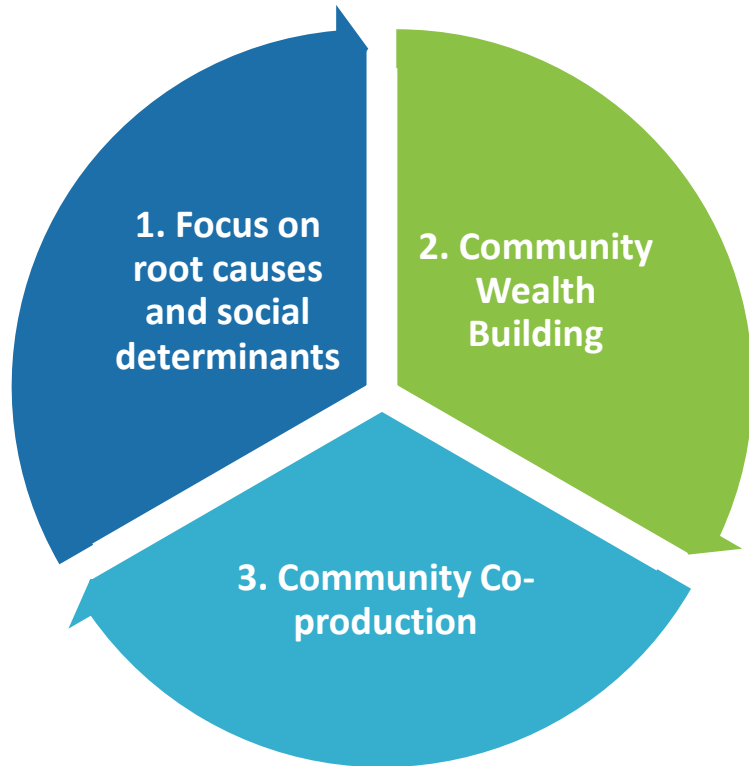
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# Towards a Community Health and Wealth Building Strategy July 2024

Page 85 of 112

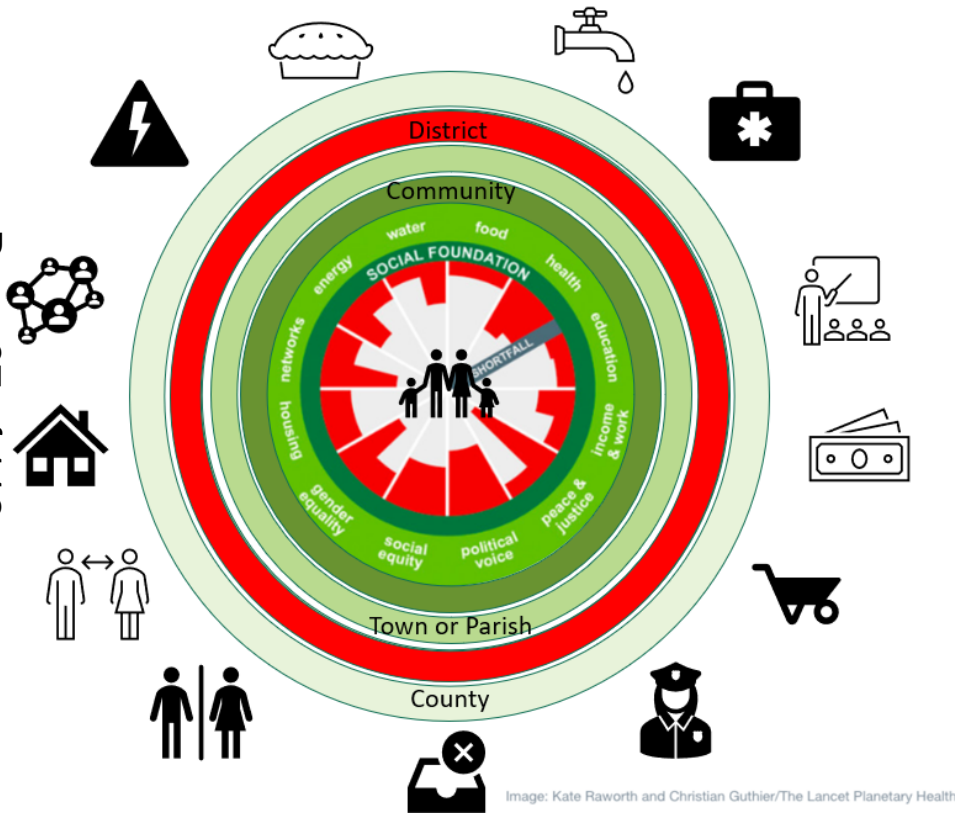


# Towards a Health and Wealth Building Strategy



- Why a Health and Wealth Building Strategy?
  1. Focus on Root Causes
  2. Community Wealth Building
  3. Community Co-Production
- How will we measure success?
- How will local people benefit?
- Timeline

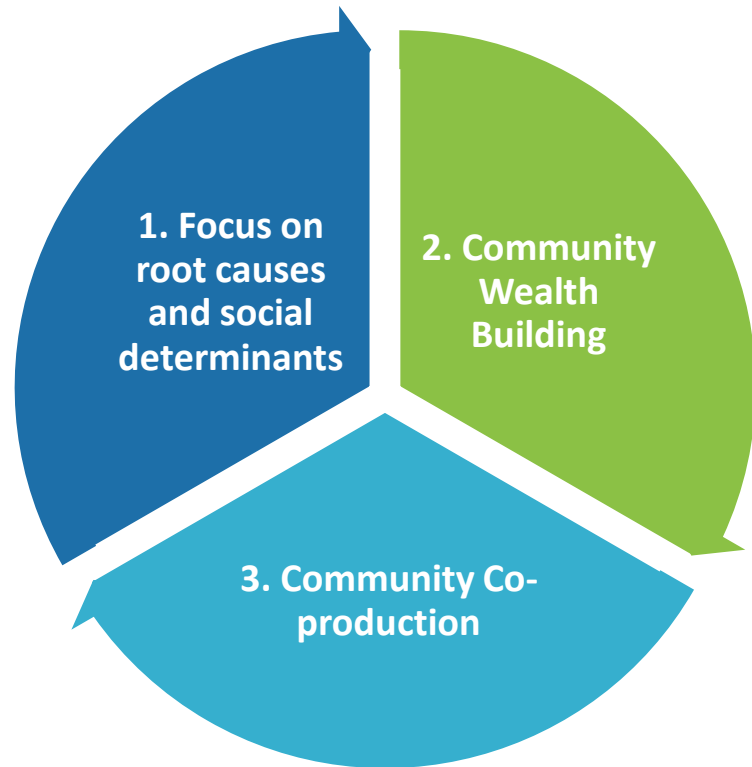
# HDC Community Strategies



Community “Transition Strategy”	Community “Health & Wealth Building Strategy”
Adopted October 2021	In Progress
Focus on root causes and putting our resident at the heart of how we seek to deliver public services	Take learning from the intervening years and use all leavers to maximise our contribution
Supporting residents out of the pandemic period	Linking communities, health and community wealth building principles

# Why a Health and Wealth Building Strategy?

## At its heart it responds to three things:



1. Common factors affect both the Health and Wealth of local people. This is focussing on common root causes.
2. The way our council works (alone and with partners) can maximise positive outcomes for local people. This is Community Wealth Building
3. Our residents are experts on the topic of their own lives. They must be at the heart of designing support that works in practice. This is Community Co-Production.



# 1. Focus on root causes and social determinants



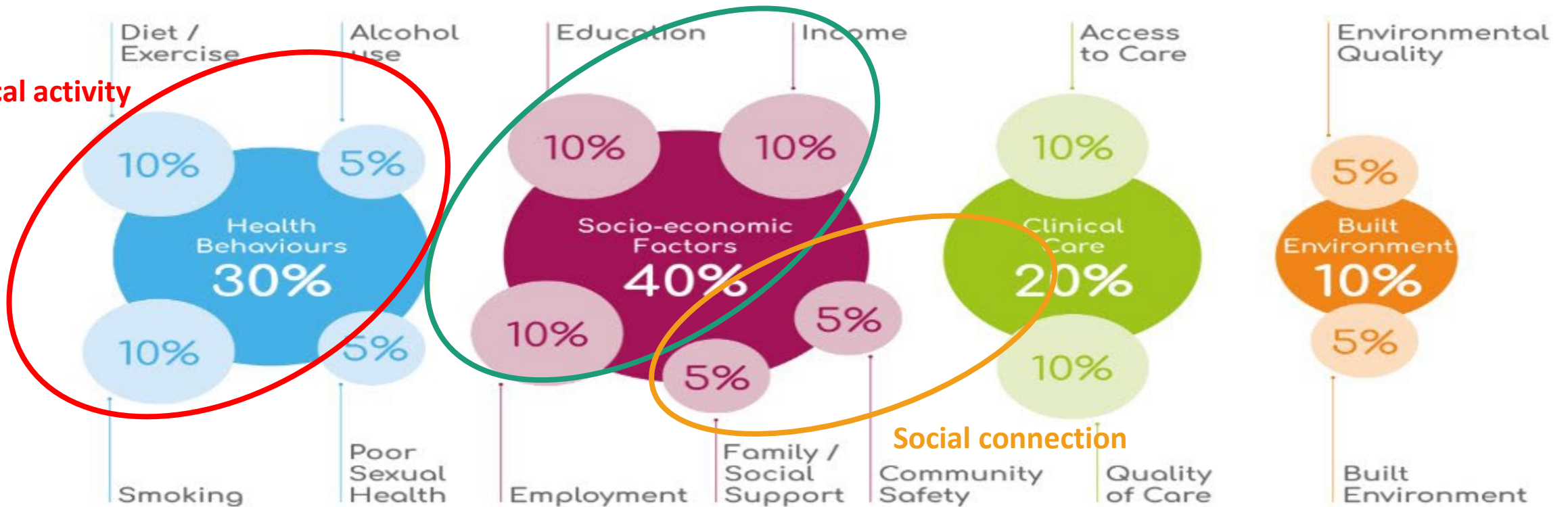
Figure 1, Conceptual Framework: Social Determinants of Health - Artificially Intelligent Social Risk Adjustment: Development and Pilot Testing in Ohio - NCBI Bookshelf (nih.gov)

# Three areas account for over 2/3 of the root causes of health issues



## Employment and skills

Page 90 of 112



SOURCE: Robert Wood Johnson Foundation and University of Wisconsin Population Health Institute in US to rank countries by health status



# The financial case

## Costs due to working age ill-health (Black Review)

*Working for a Healthier Tomorrow* provides estimates the costs of all working age health in the UK, which are reproduced on the right.

- The cost of lost production is £63bn. We have not included sickness absences since, unlike long-term disability, we have no data which would indicate the proportion of this cost that is due to health inequalities.
- The cost to the government from both increased benefits and lost taxes is between £57bn and £65bn. The costs to the NHS of health inequality are not included in our calculations.



# Three areas of alignment

## 1. Employment and skills

- Evidence shows the more you earn the longer you live and the happier you are. It also impacts on success of children in the household.
- Employment is also key driver of housing affordability
- Local employment links to our **economic development** function and critically **NDR** receipts

## 2. Physical activity

- Physical activity is a key prevention tool in terms of health, mental health, social connection and keeping people fit for work.
- Ties to our **leisure** and **open space** services and offers a mutually beneficial link back into **usage and income** for these services

## 3. Social connection

- Well-connected areas tend to be happier and more successful and people in them thrive
- How we deliver this work will either support and nurture social connection through enabling **communities** or not. We believe this is a key outcome that we can support and deliver activity.



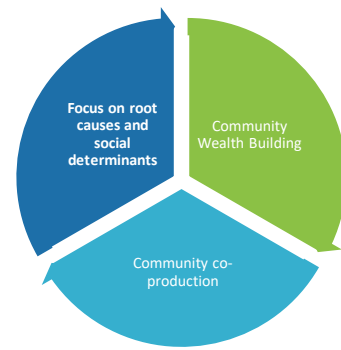
# Three areas of alignment

1. Employment and skills
2. Physical activity
3. Social connection

**All three link our core offer, Place Strategy objectives and Corporate Plan priorities.**

**Improvements in all three benefit local people and HDC.**

## 2. Community Wealth Building



Public sector organisations have a major impact on the wealth of local people. We influence by how we:

- Employ people
- Buy things (and who we buy things from)
- Use our land and assets
- We make decisions and deliver things

Our council and our peers have the potential to significantly contribute to outcomes that we want for residents. Positive outcomes will also reduce demand and/or increase the success of our district.

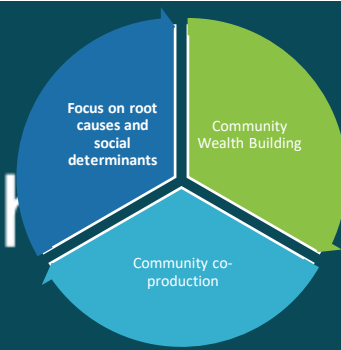
Community Wealth Building offers an approach to maximise the local impact of how we as public sector organisations operate to “enable” community outcomes.

# Pillars of community wealth building

- Progressive procurement of goods and services
- Socially productive use of land and property
- Fair employment and just labour markets
- Making financial power work for local places
- Plural ownership of the economy



# Preston – developing an anchor approach



- Increased total spend by anchors
- £70m more for city economy
- £200m more for regional economy
- Created 1,600 more jobs
- 4,000 more people being paid the real living wage
- Food co-op and tech co-ops supported by anchors
- Using local pension funds to invest in local area
- Local at municipal energy
- Preston has moved up deprivation index
- Most improved place to live in UK



# Many local opportunities to take action

<b>CWB Pillar</b>	<b>What we already have planned</b>	<b>Challenges in the public sector system</b>	<b>Opportunities for us and our residents</b>	<b>Why would a Hunts resident care?</b>	<b>What would we need to do?</b>
<b>Progressive procurement of goods and services</b>	1. Social value policy review	How to deliver community outcomes with limited capacity	7% of HDC spend is within Hunts. Could generate £XXm of local contribution.	Jobs for local residents.	4. Invest in progressive procurement and work with partners.
<b>Socially productive use of land and estate</b>	OPE Development of housing	Housing availability	3. Rebuild of H'brook Hospital A428, EWR.	Housing supply More pleasant place	6. Enhanced land holding review and approach.
<b>Fair employment and just labour markets</b>	Apprentices 1. Continue toward employer of choice	NHS workforce strategy. Extensive use of locums. Social care workforce Food waste work	Linking of local jobs to residents who will benefit A428, EWR build. Leisure build.	More local jobs. Delivered by local people.	5. Develop employment pathways with partners for our residents.
<b>Making financial power work for local places</b>	1. CIS review & CIL refresh	Inequality and housing affordability	CIS reserve and partner investment approaches & local pension fund		6. Influence investment of local Pension & inv funds
<b>Plural ownership of the economy</b>		CCC are pursuing in social care	Support of CIC's and Co-ops		

# Our proposed areas of focus

CWB Pillar	What we already have planned	Challenges in the public sector system	Opportunities for us and our residents	Why would a Hunts resident care?	What would we need to do?
Progressive procurement of goods and services	<b>1. Social value policy review</b>	How to deliver community outcomes with limited capacity	7% of HDC spend is within Hunts. Could generate £XXm of local contribution.	Jobs for local residents.	<b>4. Invest in progressive procurement and work with partners.</b>
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Plural ownership of the economy		CCC are pursuing in social care	Support of CIC's and Co-ops		

### 3. Community Co-production

Place residents at the heart of decision making and shaping local solutions.

We will work with local people to:

- understand what is needed to improve local health and wealth
- provide practical support that helps in real world situations

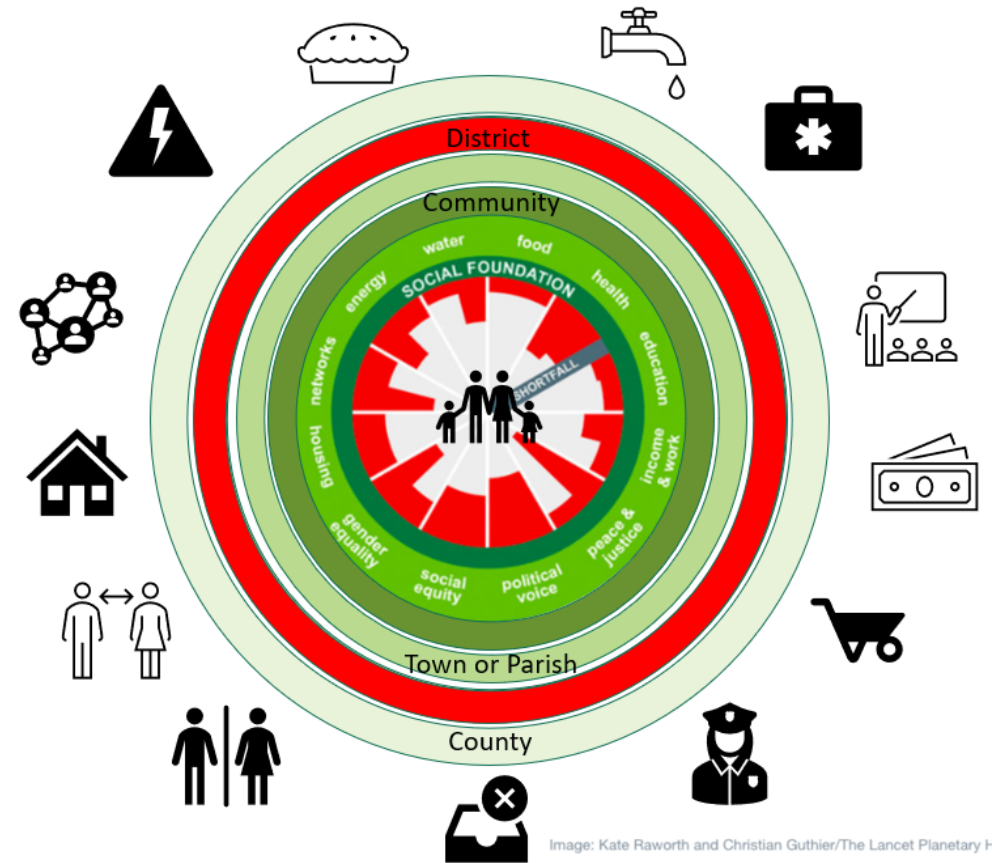
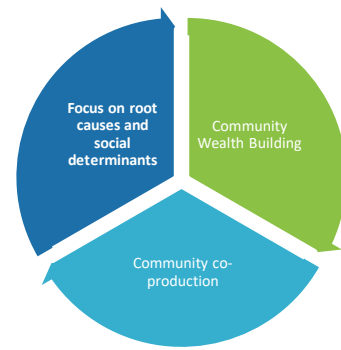
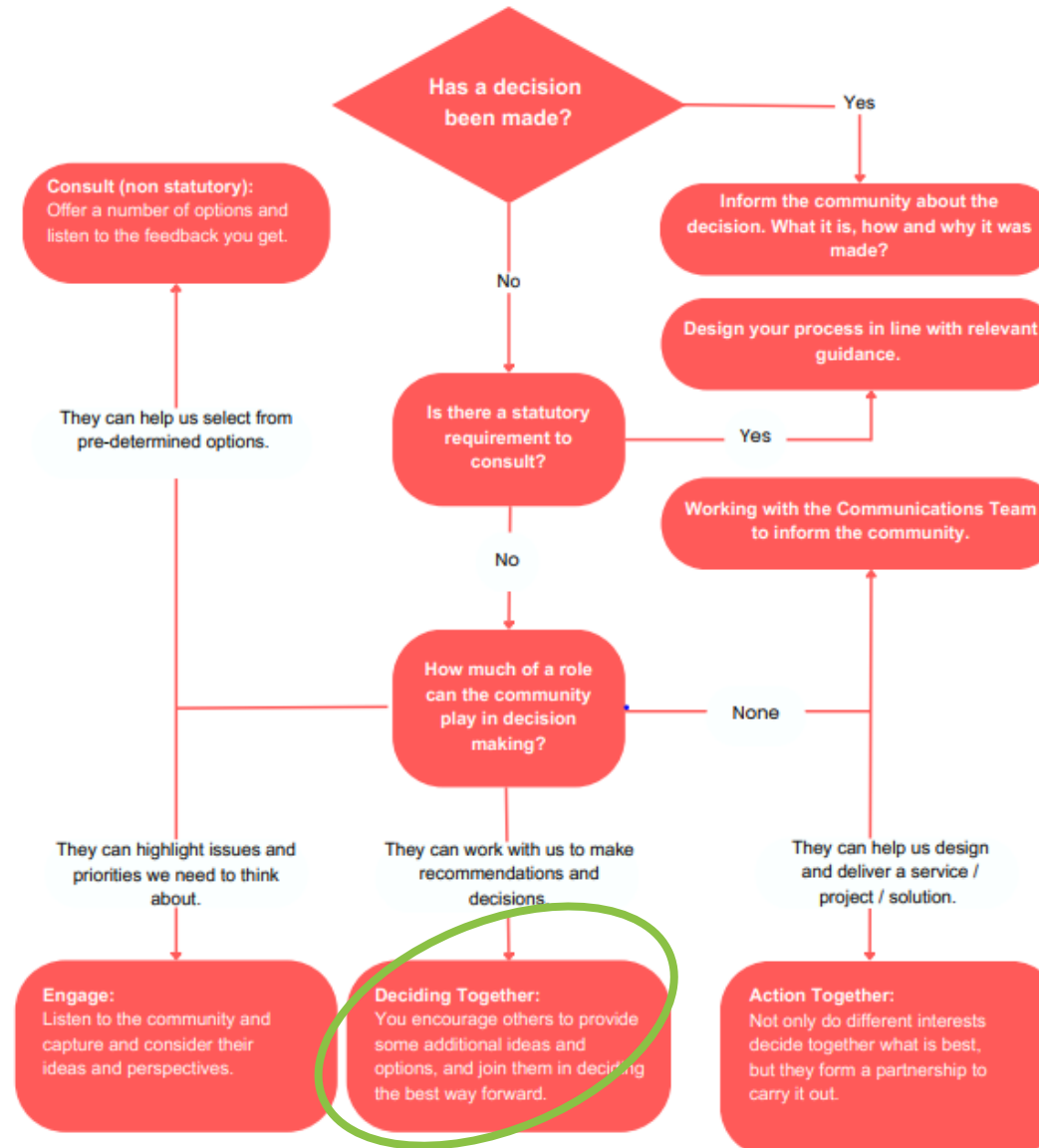


Image: Kate Raworth and Christian Guthrie/The Lancet Planetary Health

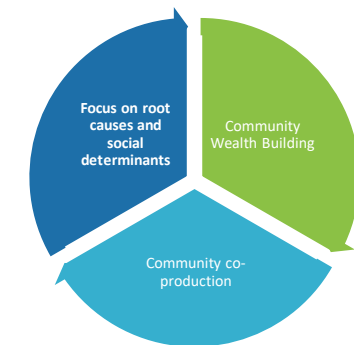
# Our HDC Engagement Principles



## FINDING THE RIGHT OPTION



# Deciding Together



We will ask local focus groups to help us develop the Community Health and Wealth Building Strategy. We commit to:

- Placing our residents' voice at the heart of strategy development
- Giving members confidence that community opinion informs decision-making
- Providing space and time for focus groups to hear evidence about the underlying issues
- Listening to feedback from focus groups on the most effective and practical support our council can provide

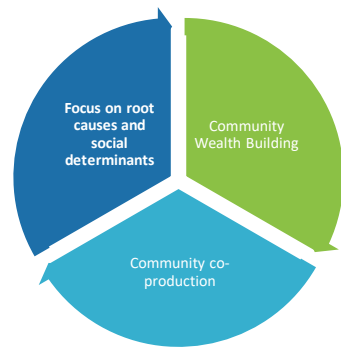


# Community co-production

We will hold a series of community co-production workshops with a representative group of our residents to ask **“what can be done in Huntingdonshire to improve quality of life for local people?”**

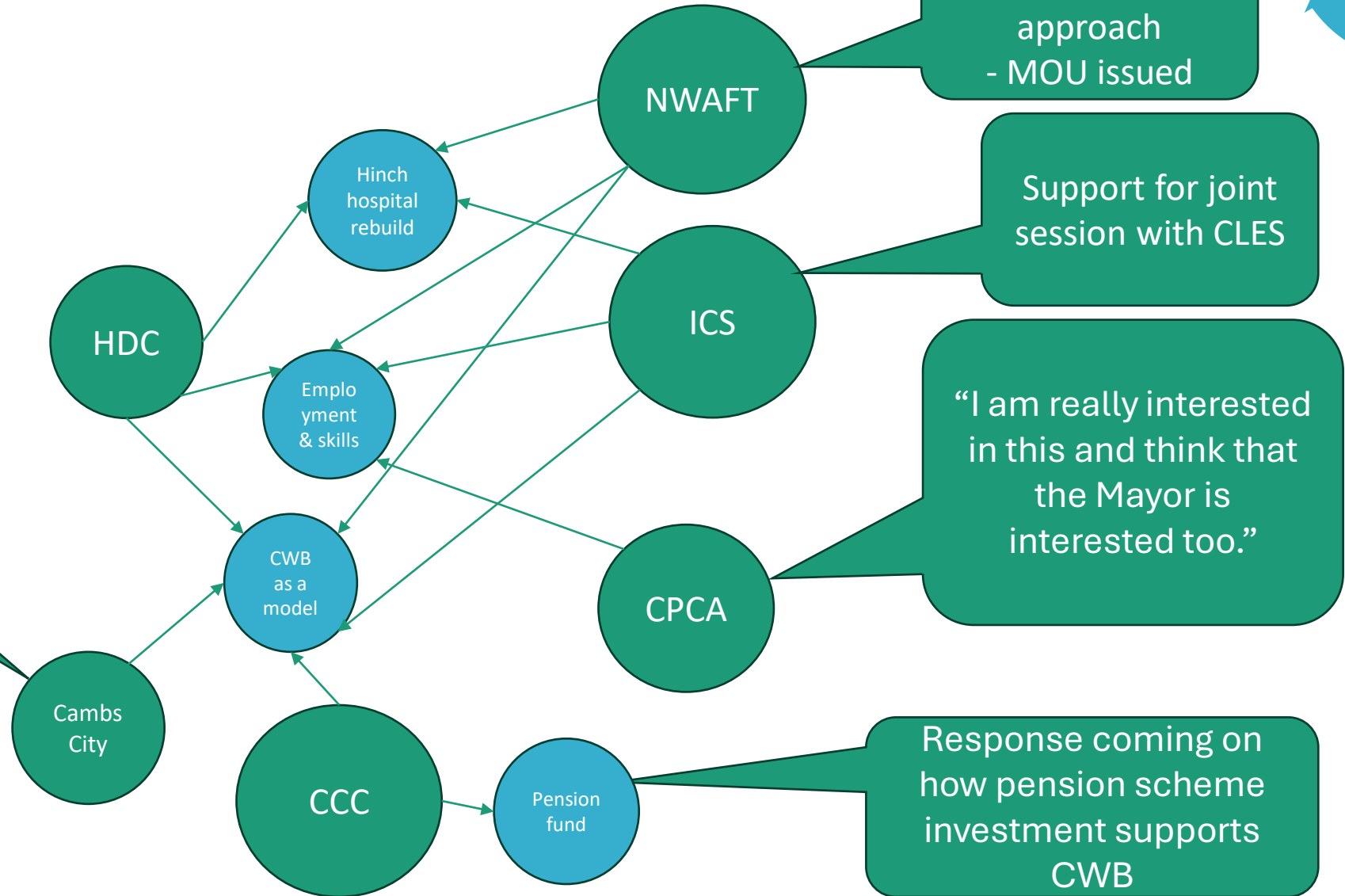
- Targeted workshops on how to support and address barriers in terms of
  - Employment and skills
  - Physical activity
  - Social connection
- Focussed activity for certain communities
  - Older people
  - Rural communities
  - Urban communities
  - Disabled residents
- We will also use digital platforms to enable general input and feedback.

# Working with Partners



Page 103 of 112

Have recruited for a spend analyst



How will we  
measure  
success?

# What could success look like for residents?

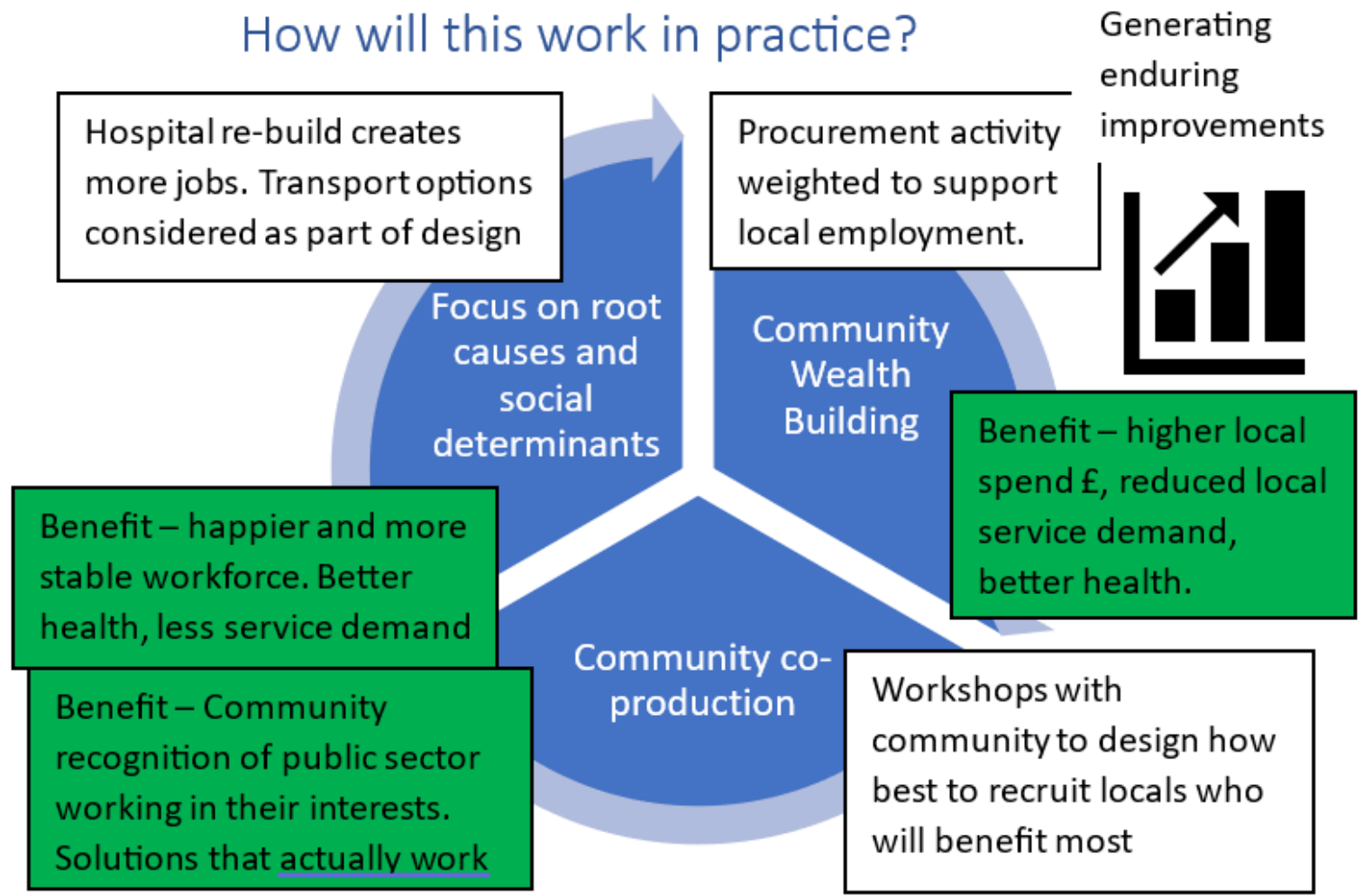
- **They will see our council focussing on factors that improve quality of life including:**
  - employment
    - average household income
  - physical activity
  - social connection
- **They will see more services delivered in a way that makes sense to residents**
  - Common sense service delivery - More integrated services, with a single front door.
- **They will see more local people gaining local public sector jobs**
- **They will see an increase in the council's spending with local businesses and supporting more local jobs**
- **They will see improved quality of life**
- **They will see our council's openness and transparency**



How will local people benefit?

# Hinchingbrooke Hospital Rebuild

How will this work in practice?





# Scenario – Young People

**Context** - As a District Council we have limited visibility and contact with young people. However, there are over 30,000 under 15's in the area, and as the future workforce and residents understanding their needs and better supporting these will be critical.

- 1. Employment and skills** – Ensuring young people are prepared for the needs of the future economy and supported to transition to meaningful employment does not happen by accident.
- 2. Physical activity** – Poor mental health is a growing issue for young people. Physical activity both improves mental health, but also supports good outcomes, and supports social connections within communities
- 3. Social connection** – Retaining young people in the area is key to our future success, vibrant communities support this and play a key role moving forward.



# Scenario – Older People

**Context** - As a District the census shows we have seen our over 65 population grow by a third, and our over 75 population is forecast to double over the next 20 years. The specific needs of this group, and the likely changing financial position of this demographic group over time will be critical to understand and support.

- 1. Employment and skills** – As an area with a high proportion of older people with significant professional skills, opportunities exist to ensure the area benefits from their skills through volunteering, mentoring and skills transfer, that would likely create a sense of worthwhile contribution for volunteers.
- 2. Physical activity** – Frailty is a growing challenge for local residents. Lifelong exercise supports both social connection, but also reduces the risk of expensive and personally damaging crises, by supporting independence.
- 3. Social connection** – The social networks and physical connectivity of residents will dictate how connected they are, reducing the significant risks of isolation.



# Scenario – Unemployed person

**Context** – As an area, our unemployment levels remain low at 2.3%, however this level remains 50% over the pre-Covid level, and high in historic terms for the area. Increasing the amount of, and quality of employment, will support the development of career pathways, and can reduce the recruitment costs of local institutions.

- 1. Employment and skills** – Work impacts health significantly. The most significant health intervention is likely to be a purposeful role. It is well stated that the needs of the job market are changing. How future employees are identified, attracted, and linked to skills and roles will grow in importance. Public sector skills pathways can benefit everyone.
- 2. Physical activity** – Can help address the barriers and confidence challenges to finding work, but leisure and sport are also significant employment clusters in their own right.
- 3. Social connection** – Volunteering both gives back, but also builds skills, and creates employment histories to support recruitment and employment.



# Scenario – Local Business

**Context** – Across health, council, blue light and education providers we spend millions of pounds on goods and services every year. Local businesses are far more likely to employ local people, pay local tax, and social value activity is likely to be more impactful. We need to cost the benefits of any additional financial costs, against the economic and social benefits of the programme.

- 1. Employment and skills** – Small increases in % of local spend will deliver significant investments in the local economy. Over ten years Preston generated £70m more spend in the Council area with such an approach. We can support this via local procurement meetings etc.
- 2. Physical activity** – Being a good employer is about looking after the wellbeing of your staff, not just pay. The CPCA’s workforce charter, and potential for areas like corporate leisure memberships can support this.
- 3. Social connection** – The role of businesses to engage with schools, support community groups and engage with businesses, will provide community pay back but can also play a part in ensuring local residents buy local and support local businesses.



# Scenario – Local public sector partner

**Context** – All local public sector agencies have commitments to outcomes for residents and the area, whether they be about health, quality of life, educational attainment or economic success. These same organisations own the risk in terms of demand if these issues are unresolved, influencing these outcomes in terms of how they run their businesses therefore makes sense.

- 1. Employment and skills** – There are examples locally of large spend through agencies, or indeed even importing skills from overseas to fill workforce gaps locally. Taking local residents who already live in the area and supporting them to employment, is also likely to help with retention as people are more rooted and committed to areas.
- 2. Physical activity** – The significant community benefits of our large leisure and open spaces offer is recognised by partners and we are keen to quantify this financially.
- 3. Social connection** – Public sector workers who are based in the local area will also benefit from increased local knowledge understanding of the local context and service landscape and be able to deliver better services to residents.

## Timeline

# Towards a Community Health and Wealth Building Strategy

1. Scrutiny – Principles paper 11<sup>th</sup> July – Early engagement and input
2. Strategy development over Summer
  - Public engagement – “Community co-production”
  - Partner workshops
  - Development of proposals on HDC specific activity – progressive procurement etc.
  - Development of strategy for review
3. 5<sup>th</sup> September Scrutiny
  - Community Health and Wealth Building Strategy presented for debate
4. 10<sup>th</sup> September Cabinet

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